Reference Data (Billion yen) *1	FY2025	FY2026		FY2025		FY2026				
	Annual	Annual 8/14E	Annual 11/12E	1H	2H	1H 8/14E	1H	YoY (%)	2H 8/14E	2H 11/12E
Yen/USD	150	156	158	146	154	157	160	+9.9%	155	155
Yen/EURO	174	181	180	167	181	183	185	+11.1%	180	175
Net Sales										
Watches	197.0	223.0	242.0	89.3	107.6	109.0	117.0	+31.0%	114.0	124.9
Machine Tools	86.2	104.0	110.0	38.5	47.7	51.5	53.9	+40.1%	52.5	56.0
Devices and Components	63.4	68.0	70.0	31.3	32.1	35.5	36.0	+15.1%	32.5	33.9
Total	**346.8**	**395.0**	**422.0**	**159.2**	**187.5**	**196.0**	**207.1**	**+30.0%**	**199.0**	**214.8**
Operating profit										
Watches	25.0	29.0	40.0	11.7	13.3	14.5	22.4	+91.1%	14.5	17.5
Machine Tools	7.7	13.5	14.5	2.6	5.0	6.5	6.8	+157.7%	7.0	7.6
Devices and Components	3.7	4.5	5.5	1.6	2.1	2.7	3.2	+98.2%	1.8	2.2
Eliminations and general corporate	(6.3)	(6.5)	(7.0)	(3.0)	(3.2)	(3.2)	(3.3)	-	(3.3)	(3.6)
Total	**30.2**	**40.5**	**53.0**	**12.9**	**17.2**	**20.5**	**29.2**	**+125.1%**	**20.0**	**23.7**
Operating Margin										
Watches	12.7%	13.0%	16.5%	13.2%	12.4%	13.3%	19.2%	-	12.7%	14.0%
Machine Tools	9.0%	13.0%	13.2%	6.9%	10.6%	12.6%	12.7%	-	13.3%	13.7%
Devices and Components	5.9%	6.6%	7.9%	5.2%	6.7%	7.6%	8.9%	-	5.5%	6.8%
Total	**8.7%**	**10.3%**	**12.6%**	**8.2%**	**9.2%**	**10.5%**	**14.1%**	**-**	**10.1%**	**11.1%**
Other Indicators										
Ordinary profit	38.4	43.5	55.5	16.1	22.2	22.5	30.9	+91.0%	21.0	24.5
Profit attributable to owners of parent	31.1	32.0	40.0	11.8	19.2	17.0	24.3	+105.1%	15.0	15.6
Capital expenditures	28.5	25.5	26.0	11.9	16.6	11.0	10.2	(13.9%)	14.5	15.7
Depreciation	14.4	15.5	16.0	6.9	7.4	7.0	7.9	+15.2%	8.5	8.0
R&D expenses	5.7	6.0	6.0	2.9	2.8	3.0	3.0	+3.9%	3.0	2.9
Advertising expenses	24.3	28.5	30.0	10.5	13.8	13.5	14.3	+36.5%	15.0	15.6
①Cash and cash equivalents	105.5			95.3	105.5		101.1			
②Interest-bearing debt	67.9			66.3	67.9		63.2			
Net cash(①-②)	37.5			28.9	37.5		37.8			
Cash flow from operating activities	38.8			15.7	23.0		18.1			
Cash flow from investing activities	(15.4)			(3.0)	(12.4)		(10.6)			
Free cash flow	23.3			12.7	10.6		7.5			
Cash flow from financing activities	(17.6)			(11.6)	(6.0)		(10.9)			
Cash & cash equivalents at end of term	103.9			94.9	103.9		99.8			
Outstanding shares at end of term *2	246,000			246,000	246,000		246,000			
Number of treasury stock *2	2,006			2,004	2,006		2,004			
Excluding treasury stock *2	243,993			243,995	243,993		243,995			
Inventories	121.9			119.2	121.9		131.2			
Total Assets	468.3			431.2	468.3		484.2			
ROA (Return On Assets) *3	7.0%									
Shareholders' Equity	293.1			263.4	293.1		308.3			
Shareholders' Equity Ratio	62.6%			61.1%	62.6%		63.7%			
ROE (Return On Equity) *4	11.3%									
Number of group employees (person) *5	14,163			14,254	14,163		14,446			
Japan	6,339			6,412	6,339		6,421			
Overseas	7,824			7,842	7,824		8,025			

*1 All figures which are less than 1 billion yen have been rounded down.
*2 Thousand shares
*3 ROA = "Profit attributable to owners of parent" / "Total Assets(Average of beginning and ending balances)"
*4 ROE = "Profit attributable to owners of parent" / "Shareholders' Equity(Average of beginning and ending balances)"

	FY2025				FY2026		
	1Q	2Q	3Q	4Q	1Q	2Q	YoY (%)
Yen/USD	146	147	153	155	160	161	+10.2%
Yen/EURO	163	171	178	184	185	185	+8.3%
Net Sales							
Watches	41.5	47.8	58.2	49.4	54.8	62.2	+30.0%
Machine Tools	18.9	19.5	23.7	24.0	25.6	28.3	+45.0%
Devices and Components	14.7	16.5	15.9	16.1	17.6	18.4	+11.2%
Total	**75.2**	**83.9**	**97.8**	**89.7**	**98.1**	**108.9**	**+29.8%**
Operating profit							
Watches	4.4	7.3	8.9	4.3	7.1	15.3	+108.5%
Machine Tools	1.5	1.1	2.5	2.5	3.2	3.6	+217.5%
Devices and Components	0.4	1.2	0.9	1.2	1.3	1.8	+52.7%
Eliminations and general corporate	(1.6)	(1.4)	(1.5)	(1.7)	(1.7)	(1.5)	-
Total	**4.6**	**8.2**	**10.8**	**6.3**	**9.9**	**19.3**	**+133.1%**
Operating Margin							
Watches	10.6%	15.4%	15.4%	8.8%	13.0%	24.7%	-
Machine Tools	8.0%	5.9%	10.7%	10.5%	12.5%	12.8%	-
Devices and Components	2.7%	7.3%	5.8%	7.6%	7.7%	10.0%	-
Total	**6.2%**	**9.9%**	**11.1%**	**7.1%**	**10.1%**	**17.7%**	**-**
Other Indicators							
Ordinary profit	6.1	10.0	14.1	8.0	11.7	19.1	+91.1%
Profit attributable to owners of parent	9.1	2.6	10.3	8.8	8.9	15.4	+473.7%
Capital expenditures	4.6	7.3	7.1	9.4	4.8	5.4	(25.9%)
Depreciation	3.4	3.4	3.7	3.7	3.9	4.0	+17.3%
R&D expenses	1.5	1.4	1.3	1.4	1.6	1.3	(3.1%)
-	-	-	-	-	-	-	-
①Cash and cash equivalents	98.9	95.3	100.2	105.5	104.0	101.1	
②Interest-bearing debt	70.0	66.3	66.4	67.9	68.1	63.2	
Net cash(①-②)	28.8	28.9	33.8	37.5	35.9	37.8	
Cash flow from operating activities	9.9	5.8	12.3	10.6	11.3	6.7	
Cash flow from investing activities	1.7	(4.7)	(6.4)	(6.0)	(5.9)	(4.6)	
Free cash flow	11.6	1.0	5.9	4.6	5.3	2.1	
Cash flow from financing activities	(6.2)	(5.4)	(5.4)	(0.6)	(6.3)	(4.5)	
Cash & cash equivalents at end of term	97.5	94.9	99.0	103.9	103.3	99.8	
Outstanding shares at end of term *2	246,000	246,000	246,000	246,000	246,000	246,000	
Number of treasury stock *2	2,132	2,004	2,005	2,006	2,006	2,004	
Excluding treasury stock *2	243,867	243,995	243,994	243,993	243,993	243,995	
Inventories	114.9	119.2	120.2	121.9	128.9	131.2	
Total Assets	418.9	431.2	456.3	468.3	478.7	484.2	
Shareholders' Equity	254.4	263.4	279.2	293.1	297.8	308.3	
Shareholders' Equity Ratio	60.7%	61.1%	61.2%	62.6%	62.2%	63.7%	
Number of group employees (person) *5	14,452	14,254	14,150	14,163	14,462	14,446	
Japan	6,449	6,412	6,371	6,339	6,450	6,421	
Overseas	8,003	7,842	7,779	7,824	8,012	8,025	

*5 Includes temporary employees