Reference Data	FY2024	FY2025		FY2	FY2024		FY2025				
(Billion yen) *1		Annual	Annual			1H		YoY	2H	2H	
	Annual	5/13E	11/12E	1H	2H	5/13E	1H	(%)	5/13E	11/12E	
Yen/USD Yen/EURO	153 164	145 160	146 168	154 167	152 162	145 160	146 167	(5.0%) +0.2%	145 160	145 170	
Net Sales		100	100	107	102	100	107	1 0.276	100	170	
Watches	179.2	180.0	186.0	85.7	93.4	86.5	89.3	+4.2%	93.5	96.6	
Machine Tools	74.3	75.5	79.0	37.3		37.0	38.5	+3.0%	38.5	40.4	
Devices and Components *6	63.3	62.5	62.0	33.3		31.5	31.3	(6.0%)	31.0	30.6	
Total	316.8	318.0	327.0	156.5	160.3	155.0	159.2	+1.7%	163.0	167.7	
Operating profit	1 0.0.0	0.0.0	02,10	10010	100.0	100.0	100.2	1 1172	100.0		
Watches	18.1	18.5	22.0	9.6	8.5	8.7	11.7	+21.9%	9.8	10.2	
Machine Tools	5.6	6.0	6.4	3.0		2.5	2.6	(12.0%)	3.5	3.7	
Devices and Components *6	2.9	2.0	2.4	2.7		1.1	1.6	(41.8%)	0.9	0.7	
Eliminations and general corporate	(6.2)	(6.5)	(6.3)	(3.1)	(3.0)	(3.3)	(3.0)	-	(3.2)	(3.2)	
Total	20.5	20.0	24.5	12.3		9.0	12.9	+5.3%	11.0	11.5	
Operating Margin	10.10(10.000	11.00/	11.000	0.10(1	10.107	10.000		10.5%	10.004	
Watches Machine Tools	10.1%	10.3%	11.8% 8.1%	11.3%		10.1%	13.2%	-	10.5% 9.1%	10.6%	
	7.6% 4.7%	7.9% 3.2%	3.9%	8.1% 8.3%		6.8% 3.5%	6.9% 5.2%	-	2.9%	9.2% 2.6%	
Devices and Components *6 Total	6.5%	6.3%	7.5%	7.9%		5.8%	8.2%	_	6.7%	6.9%	
Other Indicators Ordinary profit	23.0	22.0	29.0	12.2	10.7	10.0	16.1	+32.0%	12.0	12.8	
Profit attributable to owners of parent	23.8	20.0	22.0	12.2	11.5	11.0	11.8	(3.3%)	9.0	10.1	
Capital expenditures	20.9	25.0	27.0	6.7	14.2	10.0	11.9	+78.2%	15.0	15.0	
Depreciation	13.5	13.5	14.0	6.6	6.9	6.5	6.9	+4.3%	7.0	7.0	
R&D expenses	5.6	6.0	6.0	2.8		3.0	2.9	+3.6%	3.0	3.0	
Advertising expenses	22.6	22.0	22.0	10.5		10.5	10.5	(0.7%)	11.5	11.4	
①Cash and cash equivalents	93.7			83.9			95.3			_	
2Interest-bearing debt	69.9			70.3			66.3				
Net cash (1)-(2)	23.7			13.6			28.9				
Cash flow from operating activities Cash flow from investing activities	35.7			13.3 (2.5)			15.7 (3.0)				
Free cash flow	(10.0) 25.7			10.8			12.7				
Cash flow from financing activities	(12.5)			(5.8)			(11.6)				
Cash & cash equivalents at end of term	92.5			83.2			94.9				
Outstanding shares at end of term *2	246,000			246,000			246,000				
Number of treasury stock *2	2,131			2,130	2,131		2,004				
Excluding treasury stock *2	243,868			243,869	243,868		243,995				
Inventories	111.2			117.2	111.2		119.2				
Total Assets	415.5			410.2	415.5		431.2				
ROA (Return On Assets) *3	5.7%										
Shareholders' Equity	255.9			245.9			263.4				
Shareholders' Equity Ratio	61.6%			60.0%	61.6%		61.1%				
ROE (Return On Equity) *4	9.5%										
Number of group employees (person) *5				14,700			14,254				
Japan	6,407			6,468			6,412				
Overseas *1 All figures which are less than 1 billion v	8,045		Laterina	8,232	8,045		7,842				

^{*1} All figures which are less than 1 billion yen have been rounded down.

Citizen Watch Co., Ltd. 2Q FY2025 Earnings Presentation 2025/11/12

		FY2024				FY2025			
		1Q	2Q	3Q	4Q	1Q	2Q	YoY (%)	
	Yen/USD	155	153	150	154	146	147	(4.1%)	
	Yen/EURO	167	166	162	161	163	171	+2.9%	
Net Sales									
Watches		41.6	44.1	51.7	41.7	41.5	47.8	+8.4%	
Machine Tools		17.9	19.4	18.5	18.3	18.9	19.5	+0.3%	
Devices and Components *6		16.3	17.0	14.8	15.1	14.7	16.5	(2.6%)	
Total		75.8	80.6	85.1	75.1	75.2	83.9	+4.1%	
Operating pro	ofit								
Watches		3.7	5.9	6.3	2.1	4.4	7.3	+24.0%	
Machine Tools	oponopte *6	1.3	1.7	1.3	1.2	1.5	l.l	(32.8%)	
Devices and Con		1.2 (1.5)	1.5 (1.5)	0.3	(0.1)	0.4 (1.6)	1.2 (1.4)	(22.6%)	
Eliminations and general corporate Total		4.6	7.6	6.7	1.5	4.6	8.2	+8.4%	
Operating Mo	argin								
Watches		8.9%	13.5%	12.3%	5.1%	10.6%	15.4%	-	
Machine Tools		7.3%	8.8%	7.4%	6.9%	8.0%	5.9%		
Devices and Con Total	nponents *6	7.4% 6.2%	9.2% 9.5%	2.3% 7.9%	(1.0%) 2.1%	2.7% 6.2%	7.3% 9.9%		
	ors	<u> </u>	0.070	7.0%	2.170	0.276	9.9%		
Other Indicate		7.3	4.9	9.7	1.0	6.1	10.0		
Other Indicate Ordinary profit Profit attributable	e to owners of parent	7.3 8.5	4.9 3.7	9.7 9.9	1.0	6.1 9.1	10.0 2.6	+103.9% (27.9%)	
Other Indicate Ordinary profit Profit attributable Capital expendit	e to owners of parent	7.3 8.5 2.5	4.9 3.7 4.2	9.7 9.9 6.3	1.0 1.6 7.8	6.1 9.1 4.6	10.0 2.6 7.3	(27.9%) +74.3%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation	e to owners of parent	7.3 8.5 2.5 3.3	4.9 3.7 4.2 3.3	9.7 9.9 6.3 3.4	1.0 1.6 7.8 3.5	6.1 9.1 4.6 3.4	10.0 2.6 7.3 3.4	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation	e to owners of parent	7.3 8.5 2.5	4.9 3.7 4.2	9.7 9.9 6.3	1.0 1.6 7.8	6.1 9.1 4.6	10.0 2.6 7.3	(27.9%) +74.3%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses	e to owners of parent ures	7.3 8.5 2.5 3.3	4.9 3.7 4.2 3.3	9.7 9.9 6.3 3.4	1.0 1.6 7.8 3.5	6.1 9.1 4.6 3.4	10.0 2.6 7.3 3.4	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - 1 Cash and cash 2 Interest-bearin	e to owners of parent ures n equivalents	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - 1 Cash and cash 2 Interest-bearin Net cash (1-2)	e to owners of parent ures n equivalents ng debt	7.3 8.5 2.5 3.3 1.4 -	4.9 3.7 4.2 3.3 1.4 - 83.9	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0	10.0 2.6 7.3 3.4 1.4 - 95.3	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearin Net cash (1) - (2) Cash flow from a	e to owners of parent ures n equivalents ng debt perating activities	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - ①Cash and cash ②Interest-bearin Net cash(①-②) Cash flow from a	e to owners of parent ures n equivalents ng debt	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3)	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2)	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2)	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7)	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearin Net cash (1) - (2) Cash flow from a Cash flow from in Free cash flow	e to owners of parent ures n equivalents ng debt perating activities nvesting activities	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7)	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearin Net cash (1) - (2)) Cash flow from a Cash flow from in Free cash flow Cash flow from fi	e to owners of parent ures n equivalents ng debt perating activities nvesting activities	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3)	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4)	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7)	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9)	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2)	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4)	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (Cash and cash (Interest-bearin Net cash (I)-(I) Cash flow from or Cash flow from in Free cash flow Cash flow from fi Cash & cash equ	e to owners of parent ures n equivalents ng debt perating activities nvesting activities inancing activities uivalents at end of term	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4) 94.9	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearin Net cash (1)-(2)) Cash flow from or Cash flow from ir Free cash flow Cash flow from fi Cash & cash equ Outstanding sha	e to owners of parent ures n equivalents ng debt perating activities nvesting activities inancing activities uivalents at end of term res at end of term *2	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4) 94.9 246,000	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearin Net cash (1) - (2)) Cash flow from a Cash flow from in Free cash flow Cash flow from fi Cash & cash equ Outstanding sha Number of trease	e to owners of parent ures n equivalents ng debt perating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2	7.3 8.5 2.5 3.3 1.4 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4) 94.9 246,000 2,004	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearin Net cash (1) - (2)) Cash flow from or Cash flow from in Free cash flow Cash flow from fi Cash & cash equ Outstanding sha Number of treasu Excluding treasu	e to owners of parent ures n equivalents ng debt perating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131 243,868	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000	6.1 9.1 4.6 3.4 1.5 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4) 94.9 246,000 2,004 243,995	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearin Net cash ((1)-(2)) Cash flow from in Free cash flow Cash flow from fi Cash & cash equ Outstanding sha Number of treasu Excluding treasus Inventories	e to owners of parent ures n equivalents ng debt perating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2	7.3 8.5 2.5 3.3 1.4 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4) 94.9 246,000 2,004	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (Cash and cash (Cash and cash (Cash flow from ordinate cash flow Cash flow from infree cash flow Cash flow from ficash & cash equivalent for treasu Excluding treasu Inventories Total Assets	e to owners of parent ures n equivalents ng debt perating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2 ry stock *2	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820 121.5 432.2	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869 117.2 410.2	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131 243,868 117.8 431.1	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868 111.2	6.1 9.1 4.6 3.4 1.5 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867 114.9 418.9	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4) 94.9 246,000 2,004 243,995 119.2 431.2	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (Cash and cash (Cash and cash (Cash flow from ordinate cash flow Cash flow from infree cash flow Cash flow from ficash & cash equivalent for treasu Excluding treasu Inventories Total Assets	e to owners of parent ures n equivalents ng debt perating activities nvesting activities uvalents at end of term res at end of term *2 ury stock *2 ry stock *2 uity	7.3 8.5 2.5 3.3 1.4 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869 117.2	9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131 243,868 117.8	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868 111.2	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867 114.9	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4) 94.9 246,000 2,004 243,995	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearin Net cash (1)-(2)) Cash flow from in Free cash flow Cash flow from fi Cash & cash equ Outstanding sha Number of treasu Inventories Total Assets Shareholders' Eq Shareholders	e to owners of parent ures n equivalents ng debt perating activities nvesting activities uvalents at end of term res at end of term *2 ury stock *2 ry stock *2 uity	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820 121.5 432.2 258.1 59.7%	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869 117.2 410.2 245.9 60.0%	9.7 9.9 6.3 3.4 1.3 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131 243,868 117.8 431.1 260.8 60.5%	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868 111.2 415.5 255.9 61.6%	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867 114.9 418.9 254.4 60.7%	10.0 2.6 7.3 3.4 1.4 - 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4) 94.9 246,000 2,004 243,995 119.2 431.2 263.4 61.1%	(27.9%) +74.3% +3.5%	
Other Indicate Ordinary profit Profit attributable Capital expendit Depreciation R&D expenses - ①Cash and cash ②Interest-bearin Net cash(①-②) Cash flow from or Cash flow from in Free cash flow Cash flow from fi Cash & cash eque Outstanding sha Number of treasu Excluding treasu Inventories Total Assets Shareholders' Equentical Shareholders	e to owners of parent ures n equivalents ng debt perating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2 ry stock *2 uity Lequity Ratio	7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820 121.5 432.2	4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869 117.2 410.2	9.7 9.9 6.3 3.4 1.3 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131 243,868 117.8 431.1	1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868 111.2 415.5	6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867 114.9 418.9 254.4 60.7%	10.0 2.6 7.3 3.4 1.4 95.3 66.3 28.9 5.8 (4.7) 1.0 (5.4) 94.9 246,000 2,004 243,995 119.2 431.2	(27.9%) +74.3% +3.5%	

^{*5} Includes temporary employees

^{*2} Thousand shares

^{*3} ROA = "Profit attributable to owners of parent" / "Total Assets(Average of beginning and ending balances)"
*4 ROE = "Profit attributable to owners of parent" / "Shareholders' Equity(Average of beginning and ending balances)"

^{*6} Devices and components and electronics products will be integrated into one segment from FY2025.