Financial Results for the Three months ended June 30, 2025 Presentation

CITIZEN WATCH CO., LTD. August 13, 2025

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Financial Results for Three months ended June 30, 2025

1Q (Apr.-Jun.) Sales decreased and profit increased

	FY2024	FY2025		
	1Q(Apr-Jun)	1Q(Apr-Jun)	YoY C	hange
(billions of yen)	Result	Result	Amount	%
Net sales	75.8	75.2	(0.6)	(0.8%)
Operating profit	4.6	4.6	+ 0	+0.3%
Operating margin	6.2%	6.2%	-	-
Ordinary Profit	7.3	6.1	(1.1)	(16.1%)
Profit attributable to owners of parent	8.5	9.1	+ 0.6	+7.5%
Exchange rate	¥155/USD ¥167/EUR	¥146/USD ¥163/EUR		

Financial results by Business Segments for 1Q of FY 2025

CITIZEN

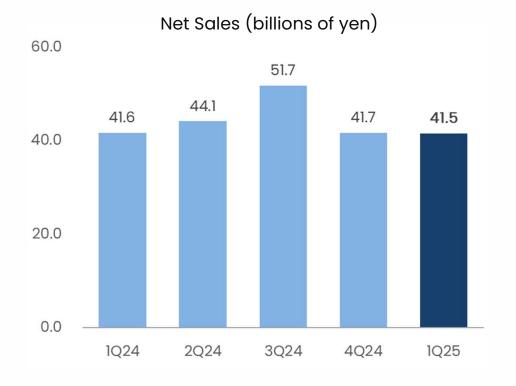
	FY2024	FY2025		
Net sales	1Q(Apr-Jun)	1Q(Apr-Jun)	YoY (Change
(billions of yen)	Result	Result	Amount	%
Watches	41.6	41.5	(0.1)	(0.3%)
Machine Tools	17.9	18.9	+ 1.0	+ 6.0%
Devices and Components	16.3	14.7	(1.5)	(9.6%)
Consolidated Total	75.8	75.2	(0.6)	(0.8%)
Operating Profit				
(Unit: billion yen, %:operating marg	in)			
Watches	3.7 8.9%	4.4 10.6%	+ 0.6	+ 18.6%
	1.3	1.5		
Machine Tools	7.3%	8.0%	+ 0.1	+ 15.1%
Devices and Components	1.2	0.4	(0.8)	(66.8%)
2011000 ama Componente	7.4%	2.7%	(3.3)	(00.0%)
Eliminations or general corporate	(1.5)	(1.6)	+ 0.0	-
Consolidated Total	4.6 6.2%	4.6 6.2%	+ 0.0	+ 0.3%
	0.2%	0.2%		

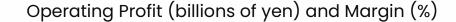
Business Segments	Results
Watches	Sales decrease and profit increased
Machine Tools	Sales and profit increased
Device and Components	Sales and profit decreased

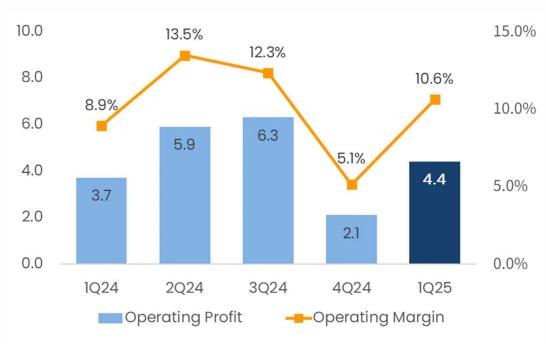
1Q (Apr.-Jun.) Sales decreased and profit increased

- Finished watch (CITIZEN)
- Sales in the domestic market decreased as domestic and inbound tourism-related demand fell below forecasts. Sales in overseas markets decreased due to sluggish sales across Asia, including China, despite sales in North America exceeding forecasts.
- Finished watch (BULOVA)
- Sales increased thanks to strong sales at watch specialty stores, department stores, and online stores in North America, our key market.
- Movements

Sales remained steady thanks to strong sales of mechanical movements despite sluggish sales of analog quartz movements.







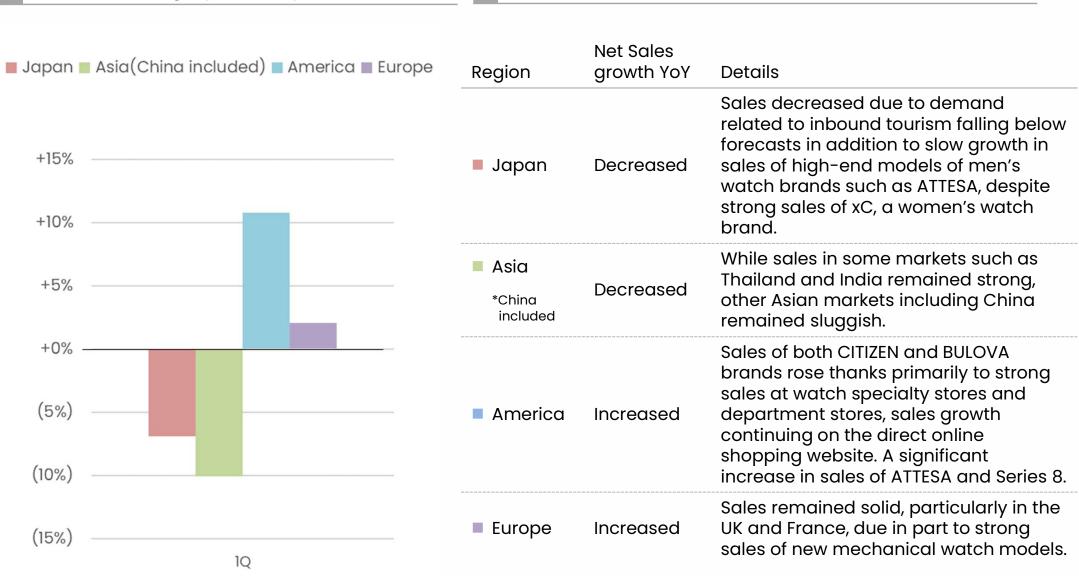
Watches Net sales growth rate by region

CITIZEN

Rate of change year on year (LC base)



Sales by region (Apr.-Jun.)



The CITIZEN 30th Anniversary Limited Model

- The 30th-anniversary limited edition of the CITIZEN featuring a dial face of Japanese paper dyed indigo, the Japanese traditional "winning color"
- Incorporates highly accurate eco-drive movements that have a variation of \pm 5 seconds per year.
- The case and band use Super TitaniumTM, a lightweight, anti-scratch material.





Release date: July 10, 2025 Recommended retail price: 462,000 yen (tax included) Limited to 550 pieces worldwide

Watches Topics CITIZEN

PROMASTER AQUALAND: 40th anniversary limited edition and promotion event

- The AQUALAND 40th anniversary limited edition was released on July 10, 2025, to commemorate the 40th anniversary of the world's first diving watch equipped with an electronic bathometer.
- "The Depth of Time," an event to highlight the history and features of the development of AQUALAND and other CITIZEN waterproof watches, was held at Y-40 The Deep Joy, the world's deepest artificial pool, located in Italy.

A PROMASTER







Release date: July 10, 2025 Recommended retail price: 82,500 yen (tax included) Limited to 5,800 pieces worldwide

CITIZEN held an event to highlight the history and features of the development of AQUALAND and other CITIZEN waterproof watches.

The event included a diving experience wearing an AQUALAND watch.

Watches Topics CITIZEN

CITIZEN released a 37-mm model featuring a smaller case size from CITIZEN TSUYOSA, a watch product line popular overseas.

- The 37-mm case size easily fits the arms of Japanese people. The size is also easy for women to handle.
- A colorful line of products characteristic of TSUYOSA
- New colors such as pastel pink and violet not available in the existing 40-mm collection are added.

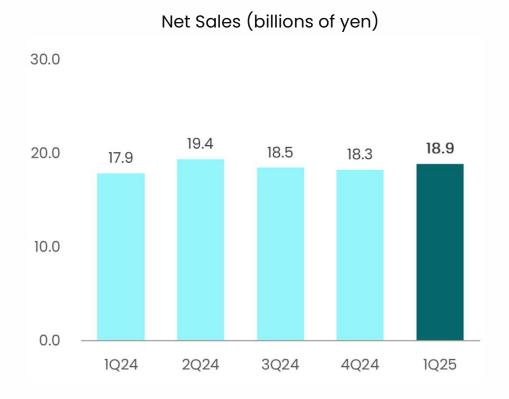


Release date: August 7, 2025 Recommended retail price: 66,000 yen (tax included) Model: available in five colors

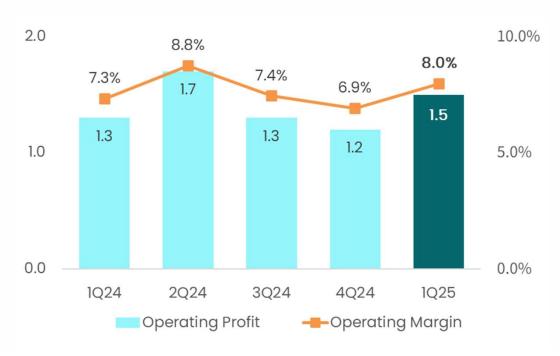
Machine Tools Operating performance for 1Q of FY2025 CITIZEN

1Q (Apr.-Jun.) Sales and profit increased

- Domestic market Sales decreased chiefly owing to a lack of recovery in demand for automobilerelated products, despite signs of a bottoming out seen in the market.
- Overseas markets Sales increased in the Americas thanks to strong sales of medical-related products and job-shop products. In Europe, sales of medical-related products remained solid, while in Asia, sales in China and India saw continued strength.



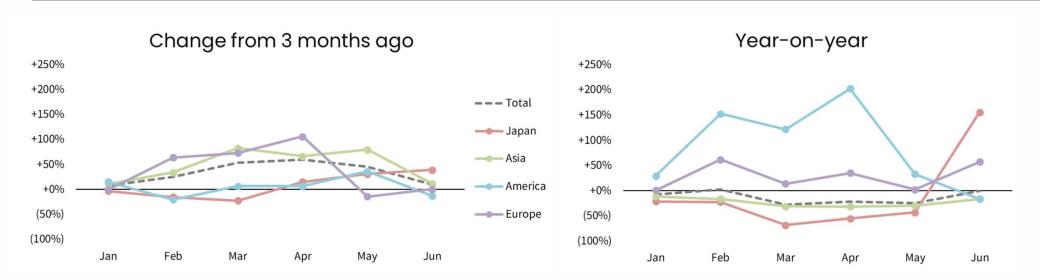
Operating Profit (billions of yen) and Margin (%)



Machine Tools Changes in monthly orders received (units)

CITIZEN

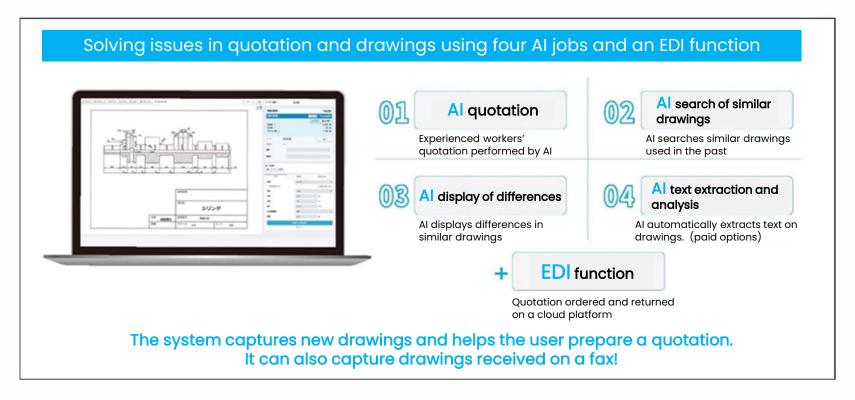
Number of units in orders received (3-month moving average) and trends in percent change



Number of products ordered in the first quarter (Apr.-Jun.) by region (Change from 3 months ago)

ं Total	+10%	
) Japan	+39%	Demand for semiconductor-related products increased and orders for updates mainly increased.
O Asia	+12%	In China, orders for job-shop products increased. In other parts of Asia, orders for semiconductor-related and other products were received.
O America	(13%)	Despite strengths seen in medical-related products, some companies in other industries are being cautious about capital expenditure.
ි Europe	+1%	Sales of medical-related products and job-shop products remained strong.

- Launched sales of CITIZEN Quotation Support Service
- When a customer orders processed goods, the best quotation is created from drawings and estimates used in the past, which are accumulated using AI technologies.
- This reduces the burden of preparing quotations and allows people to concentrate on higher valueadded tasks, thereby contributing to an increase in customers' productivity.



Release date: July 7, 2025

Selling price: 100,000 yen (excl. tax) / month*

https://cmjcitizencojp.ecbeing.biz/product/mitsumori_shien

^{*}One-year contracts A one-time initial installation fee of one million yen is charged separately.

1Q (Apr.-Jun.) Sales and profit decreased

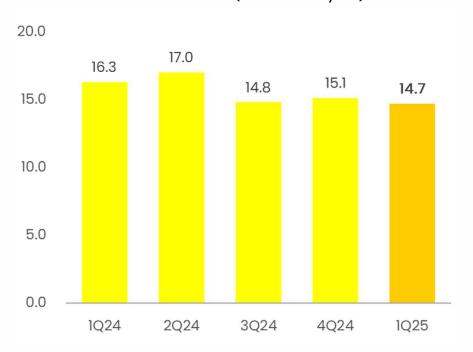
Auto Components Sales increased thanks to progress in the normalization of domestic automakers' production and strong sales in the US and China.

Small Motors
Sales decreased due to sluggish sales caused by uncertainty about the future.

Ceramic parts Sales increased due to strong sales particularly of submount products.

Printers Sales decreased due to a reactionary fall from large orders for photo printers received in the same period of the previous year.

Net Sales (billions of yen)



Operating Profit (millions of yen) and Margin (%)



Financial Forecast for FY2025

Consolidated Financial Forecast

CITIZEN

FY2025 Consolidated Financial Forecast *No changes have been made to the forecast announced in May

	YoY					Change		
	FY2024	Result	FY2025 Forecast		Amount		%	
(Unit : billion yen)	1H(Apr-Sep)	Full Year	1H(Apr-Sep)	Full Year	1H	Full Year	1H	Full Year
Net sales	156.5	316.8	155.0	318.0	(1.5)	+ 1.1	(1.0%)	+ 0.4%
Operating profit	12.3	20.5	9.0	20.0	(3.3)	(0.5)	(27.0%)	(2.9%)
Operating margir	7.9%	6.5%	5.8%	6.3%	-	-	-	-
Ordinary Profit	12.2	23.0	10.0	22.0	(2.2)	(1.0)	(18.5%)	(4.4%)
owners of parent	12.2	23.8	11.0	20.0	(1.2)	(3.8)	(10.4%)	(16.2%)
Exchange rate	¥154/USD ¥167/EUR	¥153/USD ¥164/EUR	¥145/USD ¥161/EUR	¥145/USD ¥161/EUR				

Annual Dividends Forecasts

- Exchange rate impact (1 weaker yen, Annual)
- Annual Dividends per share 47 yen (Second quarter-end 23.5 yen / Fiscal year-end 23.5 yen)
- An increase of 2 yen from the precious year

(Unitbillion yen)	USD	EUR
Net sales	+0.75	+0.26
Operating profit	+0.24	+0.13

Forecasts by Business Segments

CITIZEN

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Net sales	ales FY2024 Result		FY2025 Forecast		Amount		%			
(Unit: billion yen)	1H(Apr-Sep)	Full Year	1H(Apr-Sep)	Full Year	1Н	Full Year	1H	Full Year		
Watches	85.7	179.2	86.5	180.0	+ 0.7	+ 0.7	+ 0.9%	+ 0.4%		
Machine Tools	37.3	74.3	37.0	75.5	(0.3)	+ 1.1	(1.1%)	+ 1.6%		
Devices and Components	33.3	63.3	31.5	62.5	(1.8)	(8.0)	(5.6%)	(1.3%)		
Consolidated Total	156.5	316.8	155.0	318.0	(1.5)	+ 1.1	(1.0%)	+ 0.4%		
Operating Profit (Unit: billion yen, %:operating ma	rgin)									
Watches	9.6 11.3%	18.1 10.1%	8.7 10.1%	18.5 10.3%	(0.9)	+ 0.3	(9.9%)	+ 1.9%		
Machine Tools	3.0 8.1%	5.6 7.6%	2.5 6.8%	6.0 7.9%	(0.5)	+ 0.3	(17.2%)	+ 5.8%		
Devices and Components	2.7 8.3%	2.9 4.7%	1.1 3.5%	2.0 3.2%	(1.6)	(0.9)	(60.4%)	(32.6%)		
Eliminations or general corporate	(3.1)	(6.2)	(3.3)	(6.5)	(0.1)	(0.2)	-	-		
Consolidated Total	12.3 7.9%	20.5 6.5%	9.0 5.8%	20.0 6.3%	(3.3)	(0.5)	(27.0%)	(2.9%)		

^{*}From the FY2025, the Device and Components Business and Electronics and Other Products Business were consolidated into "Devices and Components Business." The consolidated results for the FY2024 will be presented as "Device and Components Business" by integrating the Device and Components Business and the Electronic and Other Products Business. Some changes also in the Watches Business due to business consolidation.

The forward-looking statements in this presentation material are based on information available as of the date of the announcement of this presentation material, and actual results may differ significantly due to various factors.

Note that amounts less than 100 million yen are rounded down.