Reference Data (Billion yen) *1		FY2024	FY2025 Annual	FY2024		FY2025	
						1H	2H
		Annual	8/13E	1H	2H	8/13E	8/13E
	Yen/USD	153	145	154	152	145	145
Nat Oalaa	Yen/EURO	164	161	167	162	161	160
Net Sales						:	
Watches		179.2	180.0	85.7	93.4	86.5	93.
Machine Tools		74.3	75.5	37.3	36.9	37.0	38.
Devices and Con	nponents *6	63.3	62.5	33.3	29.9	31.5	31
Total		316.8	318.0	156.5	160.3	155.0	163.
Operating pro	ofit	18.1	18.5	9.6	8.5	8.7	9
Machine Tools		5.6	6.0	3.0	2.6	2.5	3
Devices and Con		2.9	2.0	2.7	0.1	1.1	0.
Eliminations and Total	general corporate	(6.2) <b>20.5</b>	(6.5) <b>20.0</b>	(3.1) 12.3	(3.0) <b>8.2</b>	(3.3) <b>9.0</b>	(3.2 11
Total		20.5	20.0	12.3	0.2	9.0	11.
Operating Mo	argin						
Watches		10.1%	10.3%	11.3%	9.1%	10.1%	10.5
Machine Tools		7.6%	7.9%	8.1%	7.2%	6.8%	9.1
Devices and Con	nponents *6	4.7%	3.2%	8.3%	0.6%	3.5%	2.9
		6.5%	6.3%	7.9%	5.2%	5.8%	6.7
Total	ors	6.5%	6.3%	7.9%	5.2%	5.8%	6.7
Total Other Indicat	ors	<b>6.5%</b>	22.0	7.9%	5.2%	<b>5.8%</b>	
Other Indicate Ordinary profit	ors e to owners of parent			:		:	12
Other Indicate Ordinary profit Profit attributable	e to owners of parent	23.0 23.8 20.9	22.0 20.0 25.0	12.2	10.7	10.0 11.0	12 9 15
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation	e to owners of parent	23.0 23.8 20.9 13.5	22.0 20.0 25.0 13.5	12.2 12.2 6.7 6.6	10.7 11.5 14.2 6.9	10.0 11.0 10.0 6.5	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses	e to owners of parent ures	23.0 23.8 20.9 13.5 5.6	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8	10.7 11.5 14.2 6.9 2.8	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expen	e to owners of parent ures nses	23.0 23.8 20.9 13.5 5.6 22.6	22.0 20.0 25.0 13.5	12.2 12.2 6.7 6.6 2.8	10.7 11.5 14.2 6.9 2.8 12.0	10.0 11.0 10.0 6.5	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite Cash and cash	e to owners of parent ures nses n equivalents	23.0 23.8 20.9 13.5 5.6 22.6 93.7	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5	10.7 11.5 14.2 6.9 2.8 12.0 93.7	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite (1) Cash and cash (2) Interest-bearing	e to owners of parent ures nses n equivalents	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising exper (1) Cash and cash (2) Interest-bearin Net cash (1)-(2)	e to owners of parent ures nses n equivalents ng debt	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising exper (1) Cash and cash (2) Interest-bearin Net cash (1)-(2) Cash flow from o	e to owners of parent ures nses n equivalents ng debt	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 35.7	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite (1) Cash and cash (2) Interest-bearin Net cash (1) - (2) Cash flow from o	e to owners of parent ures nses n equivalents ng debt	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 35.7 (10.0)	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5)	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5)	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite (1) Cash and cash (2) Interest-bearin Net cash (1) - (2) Cash flow from or Cash flow from in Free cash flow	e to owners of parent ures  nses n equivalents ng debt operating activities nvesting activities	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 35.7 (10.0) 25.7	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expenses Advertising expenses (1)Cash and cash (2)Interest-bearin Net cash (1)-(2) Cash flow from infree cash flow Cash flow from fi	e to owners of parent ures  nses n equivalents ng debt operating activities nvesting activities inancing activities	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5)	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8)	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6)	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising exper (1)Cash and cash (2)Interest-bearin Net cash (1)-(2)) Cash flow from ir Free cash flow Cash flow from fi Cash & cash equ	e to owners of parent ures  nses n equivalents ng debt operating activities nvesting activities inancing activities uivalents at end of term	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 35.7 (10.0) 25.7 (12.5) 92.5	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite (1) Cash and cash (2) Interest-bearin Net cash (1) - (2) Cash flow from or Cash flow from ir Free cash flow Cash flow from fi Cash & cash equ Outstanding shall	e to owners of parent ures  nses n equivalents ng debt operating activities nvesting activities inancing activities uivalents at end of term res at end of term *2	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 35.7 (10.0) 25.7 (12.5) 92.5 246,000	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite (1) Cash and cash (2) Interest-bearin Net cash ((1)-(2)) Cash flow from or Cash flow from in Free cash flow Cash flow from fi Cash & cash eque Outstanding shan Number of trease	nses nequivalents ng debt operating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite (1) Cash and cash (2) Interest-bearin Net cash (1)-(2)) Cash flow from informer as flow Cash flow from ficash & cash eque Outstanding shall Number of treasure	nses nequivalents ng debt operating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131 243,868	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130 243,869	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131 243,868	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising exper (1)Cash and cash (2)Interest-bearin Net cash (1)-(2)) Cash flow from ir Free cash flow Cash flow from fi Cash & cash equ Outstanding sha Number of treasu Excluding treasur Inventories	nses nequivalents ng debt operating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131 243,868 111.2	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130 243,869	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131 243,868 111.2	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expen (Cash and cash (Interest-bearin Net cash (I)-(I) Cash flow from in Free cash flow Cash flow from fi Cash & cash equ Outstanding sha Number of treasu Excluding treasur Inventories Total Assets	e to owners of parent ures  nses n equivalents ng debt  operating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2 ry stock *2	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131 243,868 111.2	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130 243,869	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131 243,868	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite (1) Cash and cash (2) Interest-bearin Net cash ((1)-(2)) Cash flow from or Cash flow from in Free cash flow Cash flow from fi Cash & cash eque Outstanding shan Number of treasue Excluding treasur Inventories Total Assets ROA (Return (1)	nses n equivalents ng debt operating activities nvesting activities inancing activities ivalents at end of term res at end of term *2 ury stock *2 ry stock *2 ry stock *2	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131 243,868 111.2 415.5 5.7%	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130 243,869 117.2	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131 243,868 111.2 415.5	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite (1) Cash and cash (2) Interest-bearin Net cash (1)-(2)) Cash flow from in Free cash flow Cash flow from fi Cash & cash eque Outstanding shall Number of treasur Inventories Total Assets ROA (Return of Shareholders' Equending	e to owners of parent ures  nses n equivalents ng debt  operating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2 ry stock *2 ry stock *2 ry stock *3 uity	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131 243,868 111.2 415.5 5.7%	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130 243,869 117.2 410.2	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131 243,868 111.2 415.5	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising exper (1) Cash and cash (2) Interest-bearin Net cash (1)-(2)) Cash flow from ir Free cash flow Cash flow from fi Cash & cash eque Outstanding shall Number of treasur Excluding treasur Inventories Total Assets ROA (Return of Shareholders' Equency	e to owners of parent ures  nses n equivalents ng debt  operating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2 ry stock *2 On Assets) *3 uity ' Equity Ratio	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131 243,868 111.2 415.5 5.7% 255.9 61.6%	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130 243,869 117.2	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131 243,868 111.2 415.5	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising exper (1) Cash and cash (2) Interest-bearin Net cash (1)-(2)) Cash flow from ir Free cash flow Cash flow from fi Cash & cash equ Outstanding sha Number of treasu Excluding treasur Inventories Total Assets ROA (Return C Shareholders' Equ Shareholders' ROE (Return C	e to owners of parent ures  nses n equivalents ng debt  operating activities nvesting activities inancing activities ivalents at end of term res at end of term *2 ury stock *2 ry stock *2 On Assets) *3 uity ' Equity Ratio on Equity) *4	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131 243,868 111.2 415.5 5.7% 255.9 61.6% 9.5%	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130 243,869 117.2 410.2	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131 243,868 111.2 415.5	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising expendite (1) Cash and cash (2) Interest-bearin Net cash (1) - (2) Cash flow from information of the cash flow from fith the cash flow from fith the cash and cash flow from fith the cash flow from fith the cash flow from fith the cash and cash flow from fith the cash flow from fith the cash flow from fith the cash and cash flow from fith the cash flow from fith the cash flow from fith the cash and cash equivalent for the cash flow from fith the cash flow flow from fith the cash flow flow flow from fith the cash flow flow flow flow flow flow flow flow	e to owners of parent ures  nses n equivalents ng debt  operating activities nvesting activities inancing activities uivalents at end of term res at end of term *2 ury stock *2 ry stock *2 On Assets) *3 uity ' Equity Ratio	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 35.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131 243,868 111.2 415.5 5.7% 255.9 61.6% 9.5%	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130 243,869 117.2 410.2	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131 243,868 111.2 415.5 255.9 61.6%	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7.
Other Indicate Ordinary profit Profit attributable Capital expendite Depreciation R&D expenses Advertising exper (1) Cash and cash (2) Interest-bearin Net cash (1)-(2)) Cash flow from ir Free cash flow Cash flow from fi Cash & cash equ Outstanding sha Number of treasu Excluding treasur Inventories Total Assets ROA (Return C Shareholders' Equ Shareholders' ROE (Return C	e to owners of parent ures  nses n equivalents ng debt  operating activities nvesting activities inancing activities ivalents at end of term res at end of term *2 ury stock *2 ry stock *2 On Assets) *3 uity ' Equity Ratio on Equity) *4	23.0 23.8 20.9 13.5 5.6 22.6 93.7 69.9 23.7 (10.0) 25.7 (12.5) 92.5 246,000 2,131 243,868 111.2 415.5 5.7% 255.9 61.6% 9.5%	22.0 20.0 25.0 13.5 6.0	12.2 12.2 6.7 6.6 2.8 10.5 83.9 70.3 13.6 13.3 (2.5) 10.8 (5.8) 83.2 246,000 2,130 243,869 117.2 410.2	10.7 11.5 14.2 6.9 2.8 12.0 93.7 69.9 23.7 22.3 (7.5) 14.8 (6.6) 92.5 246,000 2,131 243,868 111.2 415.5	10.0 11.0 10.0 6.5 3.0	12. 9. 15. 7. 3. 11.

a All rigures which are less than i billion yen have been rounded down.

<sup>\*4</sup> ROE = "Profit attributable to owners of parent" / "Shareholders' Equity(Average of beginning and ending balances)"

		FY2024				FY2025	
		10	00	00	10	10	YoY
Г	Yen/USD	1Q 155	2Q 153	3Q 150	4Q 154	1Q 146	(%) (5.9%
	Yen/EURO	167	166	162	161	163	(2.5%
Net Sales	Τοτημοίο	107	100	102	101	100	(2.07
Watches		41.6	44.1	51.7	41.7	41.5	(0.3%
Machine Tools		17.9	19.4	18.5	18.3	18.9	+6.0
Devices and Components *6		16.3	17.0	14.8	15.1	14.7	(9.6%
Total		75.8	80.6	85.1	75.1	75.2	(0.8%
Operating pro	fit						
Watches	I	3.7	5.9	6.3	2.1	4.4	+18.6
Machine Tools		1.3	1.7	1.3	1.2	1.5	+15.1
Devices and Com	ponents *6	1.2	1.5	0.3	(0.1)	0.4	(66.8%
	general corporate	(1.5)	(1.5)	(1.3)	(1.6)	(1.6)	
Total	· 1	4.6	7.6	6.7	1.5	4.6	+0.3
Operating Ma	rain						
	9.5.5	8.9%	13.5%	12.3%	5.1%	10.6%	
Watches		0.070					
		7.3%	8.8%	7.4%	6.9%	8.0%	
Watches Machine Tools Devices and Com	ponents *6	· · · · · · · · · · · · · · · · · · ·	I	7.4% 2.3%	6.9% (1.0%)	8.0% 2.7%	
Machine Tools Devices and Com Total		7.3%	8.8%				
Machine Tools Devices and Com Total  Other Indicato		7.3% 7.4%	8.8% 9.2%	2.3%	(1.0%)	2.7%	(16.1%
Machine Tools Devices and Com Total  Other Indicate Ordinary profit	ors	7.3% 7.4% <b>6.2%</b>	8.8% 9.2% <b>9.5%</b>	2.3% <b>7.9%</b>	(1.0%) <b>2.1%</b>	2.7% 6.2%	(16.19 +7.5
Machine Tools Devices and Com Total  Other Indicate Ordinary profit	ors to owners of parent	7.3% 7.4% <b>6.2%</b>	8.8% 9.2% <b>9.5%</b>	2.3% <b>7.9%</b>	(1.0%) 2.1%  1.0  1.6	2.7% <b>6.2%</b>	+7.5
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu	ors to owners of parent	7.3% 7.4% <b>6.2%</b> 7.3	8.8% 9.2% <b>9.5%</b> 4.9 3.7	2.3% <b>7.9%</b> 9.7 9.9	(1.0%) <b>2.1%</b>	2.7% <b>6.2%</b> 6.1 9.1	+7.5 +84.9
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation	ors to owners of parent	7.3% 7.4% <b>6.2%</b> 7.3 8.5 2.5	8.8% 9.2% 9.5% 4.9 3.7 4.2	2.3% 7.9% 9.7 9.9 6.3	(1.0%) 2.1%  1.0 1.6 7.8	2.7% <b>6.2%</b> 6.1 9.1 4.6	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses	to owners of parent lires	7.3% 7.4% 6.2% 7.3 8.5 2.5 3.3 1.4	8.8% 9.2% 9.5% 4.9 3.7 4.2 3.3 1.4	2.3% 7.9% 9.7 9.9 6.3 3.4 1.3	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses - (1) Cash and cash	to owners of parent lires	7.3% 7.4% <b>6.2%</b> 7.3 8.5 2.5 3.3	8.8% 9.2% 9.5% 4.9 3.7 4.2 3.3	2.3% 7.9% 9.7 9.9 6.3 3.4	(1.0%) 2.1%  1.0 1.6 7.8 3.5	2.7% 6.2% 6.1 9.1 4.6 3.4	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses - ①Cash and cash ②Interest-bearing	to owners of parent lires	7.3% 7.4% 6.2% 7.3 8.5 2.5 3.3 1.4	8.8% 9.2% <b>9.5%</b> 4.9 3.7 4.2 3.3 1.4 -	2.3% 7.9% 9.7 9.9 6.3 3.4 1.3	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5	-
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses  Cash and cash ②Interest-bearing Net cash(①-②)	to owners of parent lires equivalents g debt	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5	8.8% 9.2% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3	2.3% 7.9% 9.7 9.9 6.3 3.4 1.3 - 93.5 71.2	1.0 2.1% 1.0 1.6 7.8 3.5 1.4 - 93.7 69.9	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses - ①Cash and cash ②Interest-bearing Net cash (①-②) Cash flow from op	to owners of parent ares equivalents g debt perating activities	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5	8.8% 9.2% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6	2.3% 7.9%  9.7  9.9  6.3  3.4  1.3  -  93.5  71.2  22.3	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses  (1) Cash and cash (2) Interest-bearing Net cash (1) - (2)) Cash flow from op Cash flow from in	to owners of parent ares equivalents g debt perating activities	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6	8.8% 9.2% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7	2.3% 7.9%  9.7  9.9  6.3  3.4  1.3  -  93.5  71.2  22.3  13.1	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses  - (1) Cash and cash (2) Interest-bearing Net cash (1) - (2) Cash flow from op Cash flow from in Free cash flow	to owners of parent lires equivalents g debt perating activities vesting activities	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8	8.8% 9.2% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3)	2.3% 7.9%  9.7  9.9  6.3  3.4  1.3  -  93.5  71.2  22.3  13.1 (2.2)	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2)	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses  (1) Cash and cash (2) Interest-bearing Net cash (1) - (2) Cash flow from op Cash flow from interest flow Cash flow from fir Cash & cash equi	to owners of parent ares equivalents a debt perating activities vesting activities are and of term	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4	8.8% 9.2% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4	2.3% 7.9%  9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses  (1) Cash and cash (2) Interest-bearing Net cash (1) - (2)) Cash flow from op Cash flow from interest of the cash flow Cash flow from fire cash flow Cash flow from fire cash & cash equi Outstanding share	to owners of parent ares  equivalents and activities are activities are and of term es at end of term *2	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000	8.8% 9.2% 9.5% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000	2.3% 7.9%  9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000	+7.5 +84.9 +5.0
Other Indicator  Ordinary profit Profit attributable Capital expenditur Depreciation R&D expenses  (1) Cash and cash (2) Interest-bearing Net cash (1) - (2)) Cash flow from or Cash flow from interest or interes	to owners of parent lires  equivalents g debt  perating activities vesting activities valents at end of term es at end of term *2 ry stock *2	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179	8.8% 9.2% 9.5% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130	2.3% 7.9%  9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearing Net cash (1) - (2) Cash flow from op Cash flow from in Free cash flow Cash flow from fir Cash & cash equi Outstanding share Number of treasur	to owners of parent lires  equivalents g debt  perating activities vesting activities valents at end of term es at end of term *2 ry stock *2	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820	8.8% 9.2% 9.5% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869	2.3% 7.9%  9.7  9.9  6.3  3.4  1.3  -  93.5  71.2  22.3  13.1 (2.2) 10.9 (5.7) 92.8  246,000 2,131 243,868	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses  (1) Cash and cash (2) Interest-bearing Net cash (1) - (2) Cash flow from op Cash flow from interest flow Cash flow from fir Cash & cash equi Outstanding share Number of treasury Inventories	to owners of parent lires  equivalents g debt  perating activities vesting activities valents at end of term es at end of term *2 ry stock *2	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820 121.5	8.8% 9.2% 9.5% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869 117.2	2.3% 7.9%  9.7  9.9  6.3  3.4  1.3  -  93.5  71.2  22.3  13.1  (2.2)  10.9  (5.7)  92.8  246,000  2,131  243,868  117.8	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868 111.2	2.7% 6.2% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867 114.9	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicate Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses  (1) Cash and cash (2) Interest-bearing Net cash (1) - (2) Cash flow from op Cash flow from interest flow Cash flow from fir Cash & cash equi Outstanding share Number of treasury Inventories	to owners of parent lires  equivalents g debt  perating activities vesting activities valents at end of term es at end of term *2 ry stock *2	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820	8.8% 9.2% 9.5% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869	2.3% 7.9%  9.7  9.9  6.3  3.4  1.3  -  93.5  71.2  22.3  13.1 (2.2) 10.9 (5.7) 92.8  246,000 2,131 243,868	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicato Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses  (1) Cash and cash (2) Interest-bearing Net cash (1) - (2)) Cash flow from op Cash flow from interest of the cash Cash & cash equi Outstanding share Number of treasur Excluding treasury Inventories Total Assets	to owners of parent lires  equivalents g debt  perating activities vesting activities valents at end of term es at end of term *2 ry stock *2 y stock *2	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820 121.5	8.8% 9.2% 9.5% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869 117.2	2.3% 7.9%  9.7  9.9  6.3  3.4  1.3  -  93.5  71.2  22.3  13.1  (2.2)  10.9  (5.7)  92.8  246,000  2,131  243,868  117.8	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868 111.2	2.7% 6.2% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867 114.9	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicato Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses  (1) Cash and cash (2) Interest-bearing Net cash (1) - (2)) Cash flow from op Cash flow from interest of the cash Cash & cash equi Outstanding share Number of treasur Excluding treasury Inventories Total Assets	to owners of parent lires  equivalents g debt  perating activities vesting activities valents at end of term es at end of term *2 ry stock *2 y stock *2	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820 121.5 432.2	8.8% 9.2% 9.5% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869 117.2 410.2	2.3% 7.9%  9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131 243,868 117.8 431.1	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868 111.2 415.5	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867 114.9 418.9	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicato Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearing Net cash (1)-(2)) Cash flow from op Cash flow from interest flow Cash flow from fir Cash & cash equi Outstanding share Number of treasur Excluding treasury Inventories Total Assets  Shareholders' Equ Shareholders' Interest flow Interes	to owners of parent lires  equivalents g debt  perating activities vesting activities valents at end of term es at end of term *2 ry stock *2 y stock *2	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 - 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820 121.5 432.2	8.8% 9.2% 9.5% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869 117.2 410.2	2.3% 7.9%  9.7 9.9 6.3 3.4 1.3 - 93.5 71.2 22.3 13.1 (2.2) 10.9 (5.7) 92.8 246,000 2,131 243,868 117.8 431.1	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868 111.2 415.5	2.7% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867 114.9 418.9	+7.5 +84.9 +5.0
Machine Tools Devices and Com Total  Other Indicato Ordinary profit Profit attributable Capital expenditu Depreciation R&D expenses - (1) Cash and cash (2) Interest-bearing Net cash (1)-(2)) Cash flow from op Cash flow from interest flow Cash flow from fir Cash & cash equi Outstanding share Number of treasur Excluding treasury Inventories Total Assets  Shareholders' Equ Shareholders' Interest flow Interes	to owners of parent lires  equivalents g debt  perating activities vesting activities valents at end of term es at end of term *2 ry stock *2 y stock *2 lity Equity Ratio	7.3% 7.4% 6.2%  7.3 8.5 2.5 3.3 1.4 89.1 71.5 17.6 8.6 1.8 10.4 (5.3) 88.6 246,000 2,179 243,820 121.5 432.2 258.1 59.7%	8.8% 9.2% 9.5% 4.9 3.7 4.2 3.3 1.4 - 83.9 70.3 13.6 4.7 (4.3) 0.4 (0.4) 83.2 246,000 2,130 243,869 117.2 410.2	2.3% 7.9%  9.7  9.9  6.3  3.4  1.3  -  93.5  71.2  22.3  13.1 (2.2) 10.9 (5.7) 92.8  246,000 2,131  243,868 117.8 431.1  260.8 60.5%	(1.0%) 2.1%  1.0 1.6 7.8 3.5 1.4 - 93.7 69.9 23.7 9.1 (5.2) 3.8 (0.9) 92.5 246,000 2,131 243,868 111.2 415.5	2.7% 6.2% 6.2% 6.1 9.1 4.6 3.4 1.5 - 98.9 70.0 28.8 9.9 1.7 11.6 (6.2) 97.5 246,000 2,132 243,867 114.9 418.9	+7.5 +84.9 +5.0

<sup>\*5</sup> Includes temporary employees

<sup>\*2</sup> Thousand shares

<sup>\*3</sup> ROA = "Profit attributable to owners of parent" / "Total Assets(Average of beginning and ending balances)"

<sup>\*6</sup> Devices and components and electronics products will be integrated into one segment from FY2025.