Reference Data		FY2020	FY2	021
(Billion yen) *1		A	Annual	Annual
Γ	Yen/USD	Annual	8/13E	11/11E
	Yen/EURO	106 123	105 125	110 128
Net Sales	Tell/EUNO	123	123	120
Watches		93.0	122.5	126.5
Others		2.6	2.5	2.5
Vatches		95.6	125.0	129.0
Machine Tools		46.7	73.0	74.4
Precision machin Opto devices	ling components	15.0 15.0	18.0 16.5	16.2 16.0
Other parts		15.7	17.0	18.5
Devices and Compor	nents	45.9	51.5	50.7
Electronic Produc		16.1	16.5	16.9
Others	CIS	2.2	2.0	2.0
Electronic and other	products	18.3	18.5	18.9
	producto			
Total		206.6	268.0	273.0
Operating profi	t			
Watches		▲ 8.1	5.5	7.6
Machine Tools		2.9	10.3	10.9
Devices and Compor		▲ 0.4	2.4	2.3
Electronic and other		0.3	0.8	1.1
Eliminations and gen Total	eral corporate	▲ 4.1 ▲ 9.5	▲ 5.2 13.8	▲ 4.7 17.2
Total		▲ 9.5	13.0	17.2
Operating Marg	ıin			
Watches	,	▲ 8.6%	4.4%	5.9%
Machine Tools		6.3%	14.1%	14.7%
Devices and Compor	nents	▲ 1.1%	4.7%	4.6%
Electronic and other	products	2.1%	4.3%	5.8%
Total		▲ 4.6%	5.1%	6.3%
Other Indicator	s			
Ordinary profit	-	▲ 4.1	15.0	19.0
Profit attributable to o	owners of parent	▲ 25.1	11.5	14.5
Capital expenditures		10.9	17.0	16.0
Depreciation		11.5	12.0	12.0
R&D expenses		5.5	6.5	5.5
Advertising expenses 1) Cash and cash eq		12.1 101.8	16.0	16.0
①Casn and casn eq ②Interest-bearing de		74.8		
Net cash(①-②)		26.9		
Cash flow from opera	ating activities	7.4		
Cash flow from inves		▲ 7.6		
Free cash flow		▲ 0.1		
Cash flow from finan	•	18.3		
Cash & cash equival		99.5		
Outstanding shares		314,353		
Number of treasury s Excluding treasury st		1,714 312,638		
Inventories	LOOK Z	90.2		
Total Assets		365.8		
ROA (Return Or	n Assets) *3	▲ 6.8%		
Shareholders' Equity		203.9		
Shareholders' Eq		55.8%		
ROE (Return On	Equity) *4	▲ 11.8%		
Number of group em	ployees (person) *5	17,044		
Japan		6,898		
Overseas *1 All figures which a	are less than 1 hillian	10,146	an rounded a	lown

^{*1} All figures which are less than 1 billion yen have been rounded down.

Citizen Watch Co., Ltd. 2Q FY2021 Earnings Presentation 2021/11/11

		FY20)20		FY2021 Earnings Presentation 2021/11/11			
						2Q		YoY
V #10D	1Q	2Q	3Q	4Q	1Q	8/13E	2Q	(%)
Yen/USD Yen/EURO	108 118	106 123	105 124	104 127	109 131	105 125	110 130	+3.8% +5.8%
Net Sales	110 ;	120	124 !	121	101	123	100	1 3.0 /
Watches	11.4	25.4	33.0	23.0	28.6	28.3	32.2	+26.8%
Others	0.5	0.6	0.6	0.8	0.3	0.6	0.7	+22.7%
Watches	12.0	26.0	33.6	23.8	29.0	28.9	33.0	+26.7%
Machine Tools	10.0	10.6	11.7	14.1	18.6	18.3	19.6	+84.3%
Precision machining components Opto devices	2.5 4.4	3.9 3.2	4.4 3.5	4.1 3.8	4.0 4.5	3.9 3.9	3.6 4.0	▲ 8.19 +26.49
Other parts	3.3	3.7	3.9	4.6	4.5	4.4	4.0	+26.69
Devices and Components	10.4	10.8	11.9	12.6	13.1	12.3	12.4	+14.0%
,			<u> </u>					
Electronic Products Others	3.6 0.6	4.0	4.2 0.5	4.3 0.4	4.4 0.4	4.0	4.4	+10.4% ▲ 10.6%
	1	0.5	· ·			0.5	0.4	
Electronic and other products	4.2	4.5	4.7	4.7	4.9	4.6	4.9	+8.09
Total	36.8	52.1	62.1	55.5	65.7	64.2	69.9	+34.29
On avating mustit								
Operating profit Watches		[!	ام د	, ,1			
watches Machine Tools	▲ 3.8	▲ 1.5	1.5	▲ 4.3	1.4	1.2	3.3	1 1 004 00
Devices and Components	0.3 ▲ 0.7	0.2 ▲ 0.3	0.8	1.4 0.2	2.6 0.9	2.6 0.4	3.2 0.5	+1,364.09
Electronic and other products	▲ 0.7	0.1	0.3	0.2	0.9	0.4	0.3	+213.99
Eliminations and general corporate	▲ 1.1	▲ 1.0	▲ 0.9	▲ 1.0	1.2	<u>0.1</u> ≜ 1.3	▲ 1.0	1 210.07
Total	▲ 5.6	▲ 2.6	2.1	▲ 3.4	4.2	3.0	6.4	
Operating Margin Watches	▲31.8%	▲ 6.0%	4.6%	4 40 00/	F 00/	4.40/	10.10/	
Machine Tools	3.7%	2.1%	7.6%	▲ 18.3% 10.2%	5.2% 14.3%	4.1% 14.3%	10.1% 16.3%	
				10.2% 2.1%	5.2% 14.3% 7.1%	4.1% 14.3% 3.8%	10.1% 16.3% 4.8%	
Machine Tools Devices and Components Electronic and other products	3.7% ▲7.3% ▲7.2%	2.1% ▲3.0% 2.7%	7.6% 2.8% 7.0%	10.2% 2.1% 5.1%	14.3% 7.1% 7.4%	14.3% 3.8% 3.1%	16.3% 4.8% 7.8%	
Machine Tools	3.7% ▲7.3%	2.1% ▲3.0%	7.6% 2.8%	10.2% 2.1%	14.3% 7.1%	14.3% 3.8%	16.3% 4.8%	
Machine Tools Devices and Components Electronic and other products Total	3.7% ▲7.3% ▲7.2%	2.1% ▲3.0% 2.7%	7.6% 2.8% 7.0%	10.2% 2.1% 5.1%	14.3% 7.1% 7.4%	14.3% 3.8% 3.1%	16.3% 4.8% 7.8%	
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit	3.7% ▲7.3% ▲7.2%	2.1% ▲3.0% 2.7%	7.6% 2.8% 7.0%	10.2% 2.1% 5.1%	14.3% 7.1% 7.4%	14.3% 3.8% 3.1%	16.3% 4.8% 7.8%	
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent	3.7% ▲7.3% ▲7.2% ▲15.3% ▲ 4.9 ▲ 6.7	2.1% ▲3.0% 2.7% ▲5.0%	7.6% 2.8% 7.0% 3.5% 3.4 • 0.4	10.2% 2.1% 5.1% 46.3 %	14.3% 7.1% 7.4% 6.4 %	14.3% 3.8% 3.1% 4.8% 2.9 2.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4	
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures	3.7% ▲7.3% ▲7.2% ▲15.3% ▲ 4.9 ▲ 6.7 2.6	2.1% \$\black 3.0\% 2.7\% \$\black 5.0\% \$\black 1.2 \$\black 14.7 2.3	7.6% 2.8% 7.0% 3.5% 3.4 • 0.4 2.2	10.2% 2.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1	▲ 10.19
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation	3.7% ▲7.3% ▲7.2% ▲15.3% ▲ 4.9 ▲ 6.7 2.6 2.8	2.1% \$\black 3.0\% 2.7\% \$\black 5.0\% \$\black 1.2 \$\black 14.7 2.3 2.9	7.6% 2.8% 7.0% 3.5% 3.4 4 0.4 2.2 2.8	10.2% 2.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6 2.9	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0	▲ 10.19 +3.19
Machine Tools Devices and Components Electronic and other products Total Other Indicators	3.7% ▲7.3% ▲7.2% ▲15.3% ▲ 4.9 ▲ 6.7 2.6	2.1% \$\black 3.0\% 2.7\% \$\black 5.0\% \$\black 1.2 \$\black 14.7 2.3	7.6% 2.8% 7.0% 3.5% 3.4 • 0.4 2.2	10.2% 2.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1	▲ 10.19 +3.19
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4	2.1% \$\black 3.0\% 2.7\% \$\black 5.0\% \$\black 1.2 \$\black 14.7 2.3 2.9 1.3	7.6% 2.8% 7.0% 3.5% 3.4 • 0.4 2.2 2.8 1.2	10.2% 2.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6 2.9 1.5	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2	▲ 10.19 +3.19
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲6.7 2.6 2.8 1.4 -70.8	2.1% \$\black 3.0\% 2.7\% \$\black 5.0\% \$\black 1.2 \$\black 14.7 2.3 2.9 1.3 - 99.6	7.6% 2.8% 7.0% 3.5% 3.4	10.2% 2.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6 2.9 1.5	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2	▲ 10.19 +3.19
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 - 70.8 53.9	2.1% ▲3.0% 2.7% ▲5.0% ▲ 1.2 ▲ 14.7 2.3 2.9 1.3 - 99.6 89.2	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7	10.2% 2.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6 2.9 1.5 - 101.8 74.8	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2	▲ 10.19 +3.19
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash(①-②)	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲6.7 2.6 2.8 1.4 -70.8	2.1% \$\black 3.0\% 2.7\% \$\black 5.0\% \$\black 1.2 \$\black 14.7 2.3 2.9 1.3 - 99.6	7.6% 2.8% 7.0% 3.5% 3.4	10.2% 2.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6 2.9 1.5	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2	▲ 10.19 +3.19
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash ①-②) Cash flow from operating activities	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲6.7 2.6 2.8 1.4 -70.8 53.9 16.9	2.1% \$\black 3.0\% 2.7% \$\black 5.0\% \$\black 1.2 \$\black 14.7 2.3 2.9 1.3 - 99.6 89.2 10.4	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2	10.2% 2.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6 2.9 1.5 - 101.8 74.8 26.9	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7	▲ 10.19 +3.19
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 - 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8	2.1% ▲3.0% 2.7% ▲5.0% ▲ 1.2 ▲ 14.7 2.3 2.9 1.3 - 99.6 89.2 10.4 ▲ 3.1 ▲ 3.2 ▲ 6.4	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1	10.2% 2.1% 5.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ▲ 2.2 5.0	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8 ▲ 1.3	2.1% A 3.0% 2.7% A 5.0% A 1.2 A 14.7 2.3 2.9 1.3 - 99.6 89.2 10.4 A 3.1 A 3.2 A 6.4 34.7	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6	10.2% 2.1% 5.1% ★6.3% ▲1.4 ▲3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ▲2.2 5.0 ▲13.4	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash & cash equivalents at end of term	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8 ▲ 1.3 68.6	2.1% A 3.0% 2.7% A 5.0% A 1.2 A 14.7 2.3 2.9 1.3 - 99.6 89.2 10.4 A 3.1 A 3.2 A 6.4 34.7 97.6	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1	10.2% 2.1% 5.1% ★6.3% ★1.4 ★3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ★2.2 5.0 ▲13.4 99.5	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash & cash equivalents at end of term Outstanding shares at end of term *2	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8 ▲ 1.3 68.6 314,353	2.1% A 3.0% 2.7% A 5.0% A 1.2 A 14.7 2.3 2.9 1.3 - 99.6 89.2 10.4 A 3.1 A 3.2 A 6.4 34.7 97.6 314,353	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1 314,353	10.2% 2.1% 5.1% ★6.3% ★1.4 ★3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ★2.2 5.0 ▲13.4 99.5 314,353	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4 314,353	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3 314,353	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash & cash equivalents at end of term Outstanding shares at end of term *2 Number of treasury stock *2	3.7% A7.3% A7.2% A15.3% A 4.9 A 6.7 2.6 2.8 1.4 70.8 53.9 16.9 A 4.7 A 3.1 A 7.8 A 1.3 68.6 314,353 1,714	2.1% A 3.0% 2.7% A 5.0% A 1.2 A 14.7 2.3 2.9 1.3 - 99.6 89.2 10.4 A 3.1 A 3.2 A 6.4 34.7 97.6 314,353 1,713	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1 314,353 1,714	10.2% 2.1% 5.1% ★ 6.3% ★ 1.4 ★ 3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ★ 2.2 5.0 ★ 13.4 99.5 314,353 1,714	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4 314,353 1,715	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3 314,353 1,715	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash(①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash & cash equivalents at end of term Outstanding shares at end of term *2 Number of treasury stock *2 Excluding treasury stock *2	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8 ▲ 1.3 68.6 314,353 1,714 312,639	2.1% ▲3.0% 2.7% ▲5.0% ▲ 1.2 ▲ 14.7 2.3 2.9 1.3 99.6 89.2 10.4 ▲ 3.1 ▲ 3.2 ▲ 6.4 34.7 97.6 314,353 1,713 312,640	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1 314,353 1,714 312,639	10.2% 2.1% 5.1% ★6.3% ▲1.4 ▲3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ▲2.2 5.0 ▲13.4 99.5 314,353 1,714 312,638	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4 314,353 1,715 312,638	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3 314,353 1,715 312,638	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash & cash equivalents at end of term Outstanding shares at end of term *2 Number of treasury stock *2 Excluding treasury stock *2	3.7% A7.3% A7.2% A15.3% A 4.9 A 6.7 2.6 2.8 1.4 70.8 53.9 16.9 A 4.7 A 3.1 A 7.8 A 1.3 68.6 314,353 1,714	2.1% A 3.0% 2.7% A 5.0% A 1.2 A 14.7 2.3 2.9 1.3 - 99.6 89.2 10.4 A 3.1 A 3.2 A 6.4 34.7 97.6 314,353 1,713	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1 314,353 1,714	10.2% 2.1% 5.1% ★ 6.3% ★ 1.4 ★ 3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ★ 2.2 5.0 ★ 13.4 99.5 314,353 1,714	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4 314,353 1,715	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3 314,353 1,715	▲ 10.1° +3.1° ▲ 6.8°
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash & cash equivalents at end of term Outstanding shares at end of term *2 Number of treasury stock *2 Excluding treasury stock *2 Inventories Total Assets	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8 ▲ 1.3 68.6 314,353 1,714 312,639 108.5 358.7	2.1% ▲3.0% 2.7% ▲5.0% ▲ 1.2 ▲ 14.7 2.3 2.9 1.3 99.6 89.2 10.4 ▲ 3.1 ▲ 3.2 ▲ 6.4 34.7 97.6 314,353 1,713 312,640 101.6 369.1	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1 314,353 1,714 312,639 91.7 371.5	10.2% 2.1% 5.1% ▲ 6.3% ▲ 1.4 ▲ 3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ▲ 2.2 5.0 ▲ 13.4 99.5 314,353 1,714 312,638 90.2 365.8	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4 314,353 1,715 312,638 90.0 379.0	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3 314,353 1,715 312,638 91.6 384.5	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash & cash equivalents at end of term Outstanding shares at end of term *2 Number of treasury stock *2 Excluding treasury stock *2 Inventories Total Assets Shareholders' Equity	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8 ▲ 1.3 68.6 314,353 1,714 312,639 108.5 358.7	2.1% ▲3.0% 2.7% ▲5.0% ▲ 1.2 ▲ 14.7 2.3 2.9 1.3 - 99.6 89.2 10.4 ▲ 3.1 ▲ 3.2 ▲ 6.4 34.7 97.6 314,353 1,713 312,640 101.6 369.1	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1 314,353 1,714 312,639 91.7 371.5 200.0	10.2% 2.1% 5.1% ★6.3% ★1.4 ★3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ★2.2 5.0 ★13.4 99.5 314,353 1,714 312,638 90.2 365.8	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4 314,353 1,715 312,638 90.0 379.0	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3 314,353 1,715 312,638 91.6 384.5	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash & cash equivalents at end of term Outstanding shares at end of term *2 Number of treasury stock *2 Excluding treasury stock *2 Inventories Total Assets	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8 ▲ 1.3 68.6 314,353 1,714 312,639 108.5 358.7	2.1% ▲3.0% 2.7% ▲5.0% ▲ 1.2 ▲ 14.7 2.3 2.9 1.3 99.6 89.2 10.4 ▲ 3.1 ▲ 3.2 ▲ 6.4 34.7 97.6 314,353 1,713 312,640 101.6 369.1	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1 314,353 1,714 312,639 91.7 371.5	10.2% 2.1% 5.1% ★6.3% ★1.4 ★3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ★2.2 5.0 ★13.4 99.5 314,353 1,714 312,638 90.2 365.8	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4 314,353 1,715 312,638 90.0 379.0	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3 314,353 1,715 312,638 91.6 384.5	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Free cash equivalents at end of term Outstanding shares at end of term *2 Number of treasury stock *2 Excluding treasury stock *2 Inventories Total Assets Shareholders' Equity Shareholders' Equity Ratio	3.7% ▲7.3% ▲7.2% ▲15.3% ▲ 15.3% ▲ 4.9 ▲ 6.7 2.6 2.8 1.4 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8 ▲ 1.3 68.6 314,353 1,714 312,639 108.5 358.7	2.1% ▲3.0% 2.7% ▲5.0% ▲ 1.2 ▲ 14.7 2.3 2.9 1.3 99.6 89.2 10.4 ▲ 3.1 ▲ 3.2 ▲ 6.4 34.7 97.6 314,353 1,713 312,640 101.6 369.1 200.6 54.3%	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1 314,353 1,714 312,639 91.7 371.5 200.0 53.8%	10.2% 2.1% 5.1% ★ 6.3% ★ 1.4 ★ 3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ★ 2.2 5.0 ★ 13.4 99.5 314,353 1,714 312,638 90.2 365.8 203.9 55.8%	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4 314,353 1,715 312,638 90.0 379.0 207.2 54.7%	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3 314,353 1,715 312,638 91.6 384.5 213.0 55.4%	▲ 10.19 +3.19 ▲ 6.89
Machine Tools Devices and Components Electronic and other products Total Other Indicators Ordinary profit Profit attributable to owners of parent Capital expenditures Depreciation R&D expenses - ①Cash and cash equivalents ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Free cash flow Cash & cash equivalents at end of term Outstanding shares at end of term *2 Number of treasury stock *2 Excluding treasury stock *2 Inventories Total Assets Shareholders' Equity	3.7% ▲7.3% ▲7.2% ▲15.3% ▲4.9 ▲ 6.7 2.6 2.8 1.4 70.8 53.9 16.9 ▲ 4.7 ▲ 3.1 ▲ 7.8 ▲ 1.3 68.6 314,353 1,714 312,639 108.5 358.7	2.1% ▲3.0% 2.7% ▲5.0% ▲ 1.2 ▲ 14.7 2.3 2.9 1.3 - 99.6 89.2 10.4 ▲ 3.1 ▲ 3.2 ▲ 6.4 34.7 97.6 314,353 1,713 312,640 101.6 369.1	7.6% 2.8% 7.0% 3.5% 3.4 ▲ 0.4 2.2 2.8 1.2 - 106.9 88.7 18.2 8.0 1.0 9.1 ▲ 1.6 105.1 314,353 1,714 312,639 91.7 371.5 200.0	10.2% 2.1% 5.1% ★6.3% ★1.4 ★3.2 3.6 2.9 1.5 - 101.8 74.8 26.9 7.3 ★2.2 5.0 ★13.4 99.5 314,353 1,714 312,638 90.2 365.8	14.3% 7.1% 7.4% 6.4% 5.0 4.3 2.1 2.7 1.3 - 110.4 75.2 35.1 9.4 ▲ 3.2 6.2 ▲ 0.5 106.4 314,353 1,715 312,638 90.0 379.0	14.3% 3.8% 3.1% 4.8% 2.9 2.1 5.3 3.1	16.3% 4.8% 7.8% 9.2% 7.0 5.4 2.1 3.0 1.2 - 113.0 74.2 38.7 5.6 ▲ 0.7 4.8 ▲ 1.0 110.3 314,353 1,715 312,638 91.6 384.5	▲ 10.19 +3.19 ▲ 6.89

^{*2} Thousand shares

^{*3} ROA = "Profit attributable to owners of parent" / "Total Assets(Average of beginning and ending balances)"

^{*4} ROE = "Profit attributable to owners of parent" / "Shareholders' Equity(Average of beginning and ending balances)"

^{*5} Includes temporary employees