(Billion yen)*1	FY2018 FY2019				FY2018		FY2 <u>019</u>			
	Annual	Annual 2/12E	Annual	YoY	1H	2H	1H	2H 2/12E	2H	YoY
Yen/USD	111	109	109	(%) ▲ 1.3%	109	112	109	108	109	(%) ▲ 2.2%
Yen/EURO	129	121	121	▲ 5.9%	130	128	122	120	120	▲ 5.9%
Net Sales Watches	156.7	146.8	138.3	▲ 11.7%	71.7	84.9	71.1	75.6	67.2	▲ 20.9%
Others	6.7	3.2	3.2	▲ 11.7% ▲ 51.8%	3.1	3.6	1.2	75.6 1.9	2.0	▲ 20.9% ▲ 44.7%
Watches	163.5	150.0	141.6	▲ 13.4%	74.9	88.6	72.3	77.6	69.2	▲ 21.9%
Machine Tools	72.1	58.0	58.5	▲ 18.9%	35.3	36.8	30.8	27.1	27.6	▲ 24.9%
Precision machining components	18.7	17.5	17.2	▲ 8.1%	9.6	9.1	8.9	8.5	8.3	▲ 8.7%
Opto devices	29.8	24.3	24.4	▲ 18.3% +17.5%	15.5	14.3	13.3	10.9	11.1	▲ 22.5%
Other parts	12.1	14.2	14.2		6.3	5.7	7.0	7.1	7.1	+24.1%
Devices and Components	60.8 14.5	56.0	55.9	▲ 8.0%	31.5	29.2	29.3	26.6	26.5	▲ 9.0%
Printers Healthcare products and others	14.5 4.8	12.7 4.8	12.2 4.6	▲ 15.9% ▲ 3.2%	7.4 2.2	7.0 2.5	6.7 2.1	5.9 2.6	5.4 2.5	▲ 21.7% ▲ 0.3%
Electronic Products	19.3	17.5	16.8	▲ 12.7%	9.7	9.5	8.8	8.6	8.0	▲ 16.0%
Other Products	5.8	6.0	5.5	▲ 4.8%	2.8	2.9	2.9	3.0	2.5	▲ 14.2%
Total	321.6	287.5	278.5	▲ 13.4%	154.4	167.2	144.4	143.0	134.1	▲ 19.8%
Operating profit										
Watches	12.4	7.0	3.9	▲ 68.3%	5.5	6.9	3.4	3.5	0.4	▲ 92.9%
Machine Tools	13.0	7.3	7.2	▲ 44.5%	6.8	6.2	4.5	2.7	2.6	▲ 56.8%
Devices and Components	2.5	0.8	0.9	▲ 63.6%	1.5	0.9	0.7	0.0	0.1	▲ 82.1%
Electronic Products Other Products	0.4	▲ 0.2 0.2	▲ 0.2 0.0	<u>-</u>	0.1	0.2 0.0	▲ 0.1 0.1	▲ 0.0	▲ 0.1 ▲ 0.1	-
Eliminations and general corporate	1 6.2	▲ 6.1	1 5.7	▲ /1.3 /₀	▲ 3.2	▲ 3.0	1 3.1	▲ 3.0	▲ 0.1	
Total	22.4	9.0	6.1	▲ 72.6 %	10.9	11.4	5.7	3.2	0.4	▲ 96.4%
Operating Margin				_						
Watches	7.6%	4.7%	2.8%	-	7.4%	7.8%	4.8%	4.6%	0.7%	-
Machine Tools	18.1%	12.7%	12.4%	-	19.4%	16.9%	14.8%	10.3%	9.7%	-
Devices and Components	4.2%	1.4%	1.7%	-	4.9%	3.4%	2.6%	0.2%	0.7%	-
Electronic Products Other Products	2.3% 2.5%	▲ 1.1% 3.3%	▲ 1.5% 0.8%	-	2.0%	2.5% 2.3%	▲ 1.5% 6.6%	▲ 0.8% 0.1%	▲ 1.6% ▲ 6.0%	-
Total	7.0%	3.1%	2.2%	-	7.1%	6.8%	4.0%	2.3%	0.3%	-
Other Indicators	•									
Ordinary profit	26.6	10.5	7.5	▲ 71.7%	13.1	13.4	5.8	4.6	1.6	▲ 87.8%
Profit attributable to owners of parent	13.3	4.0	▲ 16.6	-	8.3	4.9	3.5	0.4		▲ 505.8%
Capital expenditures	23.7	24.0	21.1	▲ 11.0%	9.3	14.3	9.6	14.3	11.5	▲ 19.6%
Depreciation	13.9	15.0	15.4	+10.7%	6.6	7.2	7.3	7.6	8.1	+11.5%
R&D expenses	6.3	7.0	6.1	▲ 2.8%	3.2 94	3.0	3.0 93	3.9 101	3.0	+0.0%
	010	105	101	A 4 4 CO/					87	-
Advertising expenses	212	195	181	▲ 14.6%		117	_ : :	101	00.1	
①Current Assets *2	86.8	195	80.1	▲ 14.6%	97.1	86.8	71.3	101	80.1 55.1	
①Current Assets *2 ②Interest-bearing debt	86.8 51.0	195	80.1 55.1	▲ 14.6%	97.1 61.7	86.8 51.0	71.3 52.4	101	55.1	
①Current Assets *2 ②Interest-bearing debt Net cash(①-②)	86.8	195	80.1	▲ 14.6%	97.1	86.8	71.3	101		
①Current Assets *2 ②Interest-bearing debt Net cash(①-②) Cash flow from operating activities	86.8 51.0 35.8 19.8 1 9.8	195	80.1 55.1 25.0	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6	86.8 51.0 35.8	71.3 52.4 18.9	101	55.1 25.0 12.7 ▲ 2.0	
①Current Assets *2 ②Interest-bearing debt Net cash (①-(②) Cash flow from operating activities Cash flow from investing activities Free cash flow	86.8 51.0 35.8 19.8 ▲ 19.8 0.0	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4	86.8 51.0 35.8 14.6 ▲ 10.2 4.4	71.3 52.4 18.9 4.5 • 13.4 • 8.8	101	55.1 25.0 12.7 ▲ 2.0 10.7	
① Current Assets *2 ② Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5	71.3 52.4 18.9 4.5 • 13.4 • 8.8 • 5.6	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3	
①Current Assets *2 ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash and cash equivalents at end of term	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8 84.5	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0 77.9	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6 95.3	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5	71.3 52.4 18.9 4.5 • 13.4 • 8.8 • 5.6 68.6	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9	
①Current Assets *2 ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash and cash equivalents at end of term Outstanding shares at end of term *3	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8 84.5 320,353	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0 77.9 314,353	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6 95.3 320,353	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5 320,353	71.3 52.4 18.9 4.5 • 13.4 • 8.8 • 5.6 68.6 314,353	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9 314,353	
① Current Assets *2 ② Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash and cash equivalents at end of term Outstanding shares at end of term *3	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8 84.5 320,353 2,070	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0 77.9 314,353 1,714	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6 95.3 320,353 2,069	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5 320,353 2,070	71.3 52.4 18.9 4.5 • 13.4 • 8.8 • 5.6 68.6 314,353 1,712	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9 314,353 1,714	
① Current Assets *2 ② Interest-bearing debt Net cash (① -②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash and cash equivalents at end of term Outstanding shares at end of term *3 Number of treasury stock *3	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8 84.5 320,353 2,070 318,282 98.2	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0 77.9 314,353 1,714 312,639	▲ 14.6%	97.1: 61.7: 35.3: 5.2: ▲ 9.6: ▲ 4.4: 7.6: 95.3: 320,353: 2,069:	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5 320,353	71.3 52.4 18.9 4.5 13.4 18.8 13.4 5.6 68.6 314,353 1,712 312,641 106.3	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9 314,353	
①Current Assets *2 ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash and cash equivalents at end of term Outstanding shares at end of term *3 Number of treasury stock *3 Excluding treasury stock *3 Inventories Total Assets	86.8 51.0 35.8 19.8 ▲ 19.8 ▲ 0.0 ▲ 5.8 84.5 320,353 2,070 318,282 98.2 413.9	195	80.1 55.1 25.0 17.3 ▲ 15.4 ▲ 7.0 77.9 314,353 1,714 312,639 101.1 369.5	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6 95.3 320,353 2,069	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5 320,353 2,070 318,282	71.3 52.4 18.9 4.5 A 13.4 A 8.8 A 5.6 68.6 314,353 1,712 312,641	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9 314,353 1,714 312,639	
①Current Assets *2 ②Interest-bearing debt Net cash (1)-(2)) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash and cash equivalents at end of term Outstanding shares at end of term *3 Number of treasury stock *3 Excluding treasury stock *3 Inventories Total Assets ROA (Return On Assets) *4	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8 84.5 320,353 2,070 318,282 98.2 413.9 3.2%	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0 77.9 314,353 1,714 312,639 101.1 369.5 ▲ 4.3%	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6 95.3 320,353 2,069 318,284 103.2 436.2	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5 320,353 2,070 318,282 98.2 413.9	71.3 52.4 18.9 4.5 ▲ 13.4 ▲ 8.8 ▲ 5.6 68.6 314,353 1,712 312,641 106.3 399.8	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9 314,353 1,714 312,639 101.1 369.5	
①Current Assets *2 ②Interest-bearing debt Net cash (①-②) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash and cash equivalents at end of term Outstanding shares at end of term *3 Number of treasury stock *3 Excluding treasury stock *3 Inventories Total Assets ROA (Return On Assets) *4 Shareholders' Equity	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8 84.5 320,353 2,070 318,282 98.2 413.9 3.2% 257.4	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0 77.9 314,353 1,714 312,639 101.1 369.5 ▲ 4.3% 221.7	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6 95.3 320,353 2,069 318,284 103.2 436.2	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5 320,353 2.070 318,282 98.2 413.9	71.3 52.4 18.9 4.5 4.5 4.5 4.5.6 68.6 314,353 1,712 312,641 106.3 399.8	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9 314,353 1,714 312,639 101.1 369.5	
①Current Assets *2 ②Interest-bearing debt Net cash (①-(②)) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash and cash equivalents at end of term Outstanding shares at end of term *3 Number of treasury stock *3 Excluding treasury stock *3 Inventories Total Assets ROA (Return On Assets) *4 Shareholders' Equity Shareholders' Equity Ratio	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8 4.5 320,353 2,070 318,282 98.2 413.9 3.2% 257.4 62.2%	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0 77.9 314,353 1,714 312,639 101.1 369.5 ▲ 4.3% 221.7 60.0%	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6 95.3 320,353 2,069 318,284 103.2 436.2	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5 320,353 2,070 318,282 98.2 413.9	71.3 52.4 18.9 4.5 ▲ 13.4 ▲ 8.8 ▲ 5.6 68.6 314,353 1,712 312,641 106.3 399.8	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9 314,353 1,714 312,639 101.1 369.5	
①Current Assets *2 ②Interest-bearing debt Net cash (①-(②)) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Gash and cash equivalents at end of term Outstanding shares at end of term *3 Number of treasury stock *3 Excluding treasury stock *3 Inventories Total Assets ROA (Return On Assets) *4 Shareholders' Equity Shareholders' Equity Ratio ROE (Return On Equity) *5	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8 84.5 320,353 320,35	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0 77.9 314,353 1,714 312,639 101.1 369.5 ▲ 4.3% 221.7 60.0% ▲ 7.0%	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6 95.3 320,353 2,069 318,284 103.2 436.2	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5 320,353 2,070 318,282 98.2 413.9 257.4 62.2%	71.3 52.4 18.9 4.5 ▲ 13.4 ▲ 8.8 ▲ 5.6 68.6 314,353 1,712 312,641 106.3 399.8 249.9 62.5%	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9 314,353 1,714 312,639 101.1 369.5	
①Current Assets *2 ②Interest-bearing debt Net cash(①-(②)) Cash flow from operating activities Cash flow from investing activities Free cash flow Cash flow from financing activities Cash and cash equivalents at end of term Outstanding shares at end of term *3 Number of treasury stock *3 Excluding treasury stock *3 Inventories Total Assets ROA (Return On Assets) *4 Shareholders' Equity Shareholders' Equity Ratio	86.8 51.0 35.8 19.8 ▲ 19.8 0.0 ▲ 5.8 84.5 320,353 2,070 318,282 98.2 413.9 3.2% 257.4 62.2% 5.2%	195	80.1 55.1 25.0 17.3 ▲ 15.4 1.8 ▲ 7.0 77.9 314,353 1,714 312,639 101.1 369.5 ▲ 4.3% 221.7 60.0%	▲ 14.6%	97.1 61.7 35.3 5.2 ▲ 9.6 ▲ 4.4 7.6 95.3 320,353 2,069 318,284 103.2 436.2	86.8 51.0 35.8 14.6 ▲ 10.2 4.4 ▲ 13.5 84.5 320,353 2.070 318,282 98.2 413.9	71.3 52.4 18.9 4.5 4.5 4.5 4.5.6 68.6 314,353 1,712 312,641 106.3 399.8	101	55.1 25.0 12.7 ▲ 2.0 10.7 ▲ 1.3 77.9 314,353 1,714 312,639 101.1 369.5	

*1	All figures	which are	less than	1 billion y	en have	been rounde	d down.
+0							

^{*2} Current Assets = Cash and cash equivalents, and Marketable securities

	,				1							
		FY2018				FY2019						
		1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q 2/12E	4Q	YoY (%)	
	Yen/USD	108	111	113	110	111	107	109	108	110	▲ 0.5%	
Not Co	Yen/EURO	130	129	130	126	124	120	120	120	121	▲ 4.0%	
Net Sa Wate		34.3	37.4	50.4	34.4	33.0	38.1	45.0	30.6	22.1	▲ 35.8%	
Othe	ers	1.4	1.6	1.7	34.4 1.9	0.5	0.7	0.9	1.0	1.1	▲ 42.6%	
Watches		35.8	39.0	52.1	36.4	33.5	38.8	45.9	31.6	23.2	▲ 36.1%	
Machine	Tools	17.1	18.1	18.9	17.9	15.7	15.0	14.3	12.8	13.3	▲ 25.4%	
Prec	ision machining components	4.6 7.8	4.9	4.9 7.9	4.2 6.3	4.5 6.5	4.3	4.4	4.0 4.5	3.8		
	o devices er parts	7.8 3.0	7.7 3.2	7.9 2.9	6.3 2.8	6.5 3.4	6.7 3.6	6.3 3.7	4.5 3.3	4.7 3.4	▲ 26.1% +22.1%	
	and Components	15.5	16.0	15.8	13.3	14.5	14.8	14.5	12.0	11.9		
Print		3.4	4.0	3.5	3.4	3.5	3.1	2.9	3.0	2.5 1.2	▲ 26.6%	
	thcare products and others	1.1 4.5	1.1 5.1	1.2 4.8	1.2 4.7	1.0 4.5	1.1 4.2	1.2 4.2	1.3 4.4	3.7	+0.1% ▲ 19.4%	
Other Pro		1.3	1.4	1.5	1.4	1.5	1.4	1.3	1.6	1.1	▲ 16.7%	
	Judoto	+										
Total		74.5	79.9	93.3	73.8	69.9	74.5	80.5	62.5	53.5	▲ 27.5%	
Operat	ting profit											
Watches	· .	2.3	3.1	6.8	0.1	0.6	2.7	4.8	▲ 1.2	▲ 4.3	-	
Machine	Tools	3.1	3.6	2.9	3.2	2.6	1.9	1.6	1.1	1.0	▲ 68.3%	
	and Components c Products	0.7 ▲0.0	0.8 0.2	1.2 0.1	▲ 0.2	0.3 ▲0.0	0.4 ▲0.0	0.5 ▲0.0	▲ 0.4 ▲ 0.0	▲ 0.3	-	
Other Pro		0.0	0.2	0.1	0.0	0.1	0.0	▲ 0.0	0.0	▲ 0.0 ▲ 0.1	_	
	ons and general corporate	± 1.7	1.4	▲ 1.4	1.5	▲ 1.9	1.1	▲ 1.4	<u>0.0</u> 1 .5	▲ 0.1	_	
Total	one and general corporate	4.5	6.4	9.7	1.6	1.8	3.9	5.4	▲ 2.2	▲ 5.0	-	
Operat Watches	ting Margin	6.7%	8.0%	13.1%	0.3%	2.0%	7.1%	10.5%	▲ 4.1%	▲18.7%	_	
Machine		18.7%	20.1%	15.7%	18.3%	16.7%	12.8%	11.6%	8.8%	7.8%	_	
	and Components	4.5%	5.3%	8.0%	▲2.1%	2.4%	2.8%	3.7%	▲ 4.0%	▲3.0%	-	
	c Products	▲0.9%	4.6%	3.8%	1.2%	▲1.2%	▲1.8%	▲1.0%	▲ 0.6%	▲2.2%	-	
Other Pro	oducts	2.8%	2.6%	1.1%	3.6%	8.1%	5.0%	▲0.6%	0.7%	▲ 12.5%	-	
Total		6.1%	8.1%	10.5%	2.3%	2.6%	5.2%	6.8%	▲3.6%	▲ 9.5%	-	
Other I	Indicators											
Ordinary		5.9	7.1	10.1	3.3	2.0	3.8	6.5	▲ 1.9	▲ 4.8	-	
	ibutable to owners of parent	3.9	4.4	6.0	▲ 1.0	0.9	2.6	3.4	▲ 3.0	▲ 23.6	-	
	xpenditures	4.4	4.9	7.1	7.2	4.9	4.6	6.3	8.0	5.1	▲ 28.6%	
Deprecia		3.2	3.4	3.5	3.7	3.6	3.7	3.9	3.7	4.1	+10.6%	
R&D exp	enses	1.7	1.5	1.6	1.4	1.7	1.3	1.4	2.4	1.6	+9.7%	
1 Curron	t Assets *2	91.8	97.1	80.1	86.8	80.9	71.3	72.3	-	80.1	-	
	t-bearing debt	50.4	61.7	51.7	51.0	51.2	52.4	51.7		55.1		
Net cash		41.4	35.3	28.3	35.8	29.7	18.9	20.5		25.0		
	v from operating activities	6.8	▲ 1.6	5.2	9.4	5.6	▲ 1.0	5.5		7.2		
	v from investing activities	▲ 4.2	▲ 5.3	▲ 8.2	▲ 1.9	▲ 6.7	▲ 6.7	▲ 1.3		▲ 0.7		
Free cash		2.5	▲ 6.9	▲ 2.9	7.4	▲ 1.1	▲ 7.7	4.2		6.5		
	v from financing activities	▲ 3.2	10.9	▲ 12.8	▲ 0.6	▲ 4.6	▲ 1.0	▲ 4.5		3.1		
	cash equivalents at end of term ling shares at end of term *3	90.2 320,353	95.3 320,353	77.8 320,353	84.5 320,353	78.0 320,353	68.6 314,353	69.7 314,353		77.9 314,353		
	of treasury stock *3	2,068	2,069	2,070	2,070	4,719	1,712	1,713		1,714		
	g treasury stock *3	318,284	318,284	318,283	318,282	315,634	312,641	312,640		312,639	İ	
Inventorie		97.9	103.2	100.6	98.2	103.5	106.3	103.6		101.1		
Total Ass		416.4	436.2	418.4	413.9	408.3	399.8	406.1		369.5		
Sharohol	ders' Equity	254.2	264.4	258.2	257.4	250.4	249.9	253.9		221.7	İ	
	reholders' Equity Ratio	61.1%	60.6%	61.7%	62.2%	61.3%	62.5%	62.5%		60.0%		
NI. male e	-f	04.450	04.070	04.000	00.000	00.077	00.500	00.004		10.500		
	of group employees (person) *6	21,159	21,079	21,232	20,239	20,677	20,596	20,201		19,593	İ	
Japa Over		8,509 12,650	8,430 12 649	8,430 12,802	8,379 11,860	8,693 11 984	8,699 11.897	8,597 11 604		8,474 11 119	1	
Over	rseas ures which are less than 1 hillion	12,650	12,649	12,802	11,860	11,984	11,897	11,604		11,119	l	

^{*3} Thousand shares

*4 ROA = "Profit attributable to owners of parent" / "Total Assets"

*5 ROE = "Profit attributable to owners of parent" / "Shareholders' Equity"

*6 Includes temporary employees

^{*1} All figures which are less than 1 billion yen have been rounded down.
*2 Current Assets = Cash and cash equivalents, and Marketable securities

^{*3} Thousand shares *6 Includes temporary employees