

(Billion yen)*1	FY07			FY08			FY09		
	Annual			Annual			Annual		
	1H	2H	2/10E	1H	2H	2/10E	1H	2H	2/10E
Yen/USD	115	101	93						
Yen/EURO	162	146	132						

Net Sales

	FY07	FY08	FY09
Watches	134.0	127.6	119.8
Clocks	5.9	4.8	3.2
Watches and Clocks	139.9	132.5	123.0
Opto devices	46.4	36.9	28.5
Crystal devices	12.0	8.8	8.3
Other parts	40.7	35.5	24.5
Electronic Devices	99.2	81.2	61.3
Printers, Calculators	24.3	18.0	16.6
Healthcare equipment	2.7	2.9	3.6
Electronic Products	27.1	21.0	20.2
NC automatic lathes	34.0	29.5	17.5
Other machinery	5.6	3.7	2.5
Industrial Machinery	39.6	33.2	20.0
Jewelry	9.0	7.7	5.8
Pachinko related products	7.8	9.8	10.2
Other	13.8	11.2	9.4
Other Products	30.7	28.8	25.4
Total	336.6	296.8	250.0

Breakdown in Opto devices

	FY07	FY08	FY09
Chip LED	24.9	21.1	18.8
Back light unit	10.8	8.2	5.3
Optic sensors and others	10.6	7.5	4.4
Opto devices	46.4	36.9	28.5

Operating Income

	FY07	FY08	FY09
Watches and Clocks	21.2	9.1	9.4
Electronic Devices	0.6	▲3.1	3.6
Electronic Products	2.6	1.0	0.8
Industrial Machinery	4.4	0.1	▲4.5
Other Products	1.5	▲0.7	0.5
Eliminations and general corporate	▲6.3	▲5.0	▲3.2
Total	24.2	1.3	6.5

Operating Margin

	FY07	FY08	FY09
Watches and Clocks	15.2%	6.9%	7.6%
Electronic Devices	0.7%	▲3.8%	5.9%
Electronic Products	9.9%	4.8%	4.0%
Industrial Machinery	11.2%	0.5%	▲22.5%
Other Products	4.9%	▲2.7%	2.0%
Total	7.2%	0.5%	2.6%

Other Indicators

	FY07	FY08	FY09
Ordinary income	24.7	0.7	7.0
Net income	12.1	▲25.8	3.0
Capital expenditures	25.1	19.5	9.5
Depreciation	21.4	20.1	14.2
R&D expenses	10.8	10.5	9.5
R&D expenses/Total Asset	3.3%	3.5%	3.8%
Current Assets *2	71.6	91.1	
Interest-bearing deb	57.9	122.3	
Net cash flow(-)	13.7	▲31.1	
Cash flow from operating activities	26.3	14.6	
Cash flow from investing activities	▲58.6	▲30.6	
Free cash flow	▲32.2	▲16.0	
Cash flow from financing activities	25.2	34.6	
Cash and cash equivalents at end of term	70.4	87.6	
Outstanding shares at end of term*3	380,353	380,353	
Number of treasury stock*3	33,348	60,093	
Excluding treasury stock*3	347,005	320,260	
Inventories	64.8	66.7	
Total Assets	387.9	374.2	
Ordinary Income/Total Assets	6.4%	0.2%	
Shareholders' Equity	242.1	179.1	
Shareholders' Equity Ratio	62.4%	47.9%	
ROE (Return on Equity)	4.9%	▲12.3%	
Number of group employees (person)*4	24,301	22,056	
Japan	8,331	8,941	
Overseas	15,970	13,115	

*1 All figures which are less than 1 billion yen have been rounded down.

*2 Current Assets = Cash and cash equivalents, and Marketable securities

*3 Thousand shares

*4 Includes temporary employees

FY07		FY08		FY09	
1H	2H	1H	2H	1H	2H
119	111	105	96	96	90
162	162	164	128	133	132

	FY07	FY08	FY09
Watches	64.9	69.1	57.3
Clocks	2.7	3.1	1.5
Watches and Clocks	67.6	72.2	58.9
Opto devices	23.3	23.0	14.1
Crystal devices	6.1	5.9	3.2
Other parts	20.7	19.9	11.7
Electronic Devices	50.2	48.9	31.1
Printers, Calculators	12.6	11.7	8.3
Healthcare equipment	1.2	1.4	1.6
Electronic Products	13.8	13.2	9.9
NC automatic lathes	17.9	16.0	7.0
Other machinery	2.8	2.7	1.1
Industrial Machinery	20.8	18.8	8.1
Jewelry	4.3	4.6	3.0
Pachinko related products	4.1	3.7	4.9
Other	6.5	7.2	5.1
Other Products	15.0	15.6	12.5
Total	167.7	168.9	130.3

	FY07	FY08	FY09
Chip LED	12.0	12.8	8.8
Back light unit	5.5	5.2	2.4
Optic sensors and others	5.6	4.9	2.1
Opto devices	23.3	23.0	14.4

	FY07	FY08	FY09
Watches and Clocks	9.7	11.5	5.9
Electronic Devices	1.1	▲0.5	1.6
Electronic Products	1.4	1.2	0.5
Industrial Machinery	2.6	1.8	▲1.5
Other Products	0.6	0.8	0.0
Eliminations and general corporate	▲3.4	▲2.9	▲1.7
Total	12.1	12.0	4.7

	FY07	FY08	FY09
Watches and Clocks	14.4%	16.0%	9.3%
Electronic Devices	2.4%	▲1.1%	5.2%
Electronic Products	10.2%	9.7%	5.4%
Industrial Machinery	12.5%	9.8%	▲13.4%
Other Products	4.3%	5.6%	0.2%
Total	7.3%	7.2%	3.7%

	FY07	FY08	FY09
Ordinary income	13.3	11.4	4.8
Net income	7.7	4.4	1.8
Capital expenditures	14.7	10.4	5.4
Depreciation	9.4	11.9	7.2
R&D expenses	5.4	5.3	5.1
R&D expenses/Total Asset	3.3%	3.1%	4.0%
Current Assets *2	80.7	71.6	
Interest-bearing deb	29.4	57.9	
Net cash flow(-)	51.2	13.7	
Cash flow from operating activities	11.1	15.2	
Cash flow from investing activities	▲12.0	▲46.6	
Free cash flow	▲0.9	▲31.3	
Cash flow from financing activities	▲0.6	25.9	
Cash and cash equivalents at end of term	79.0	70.4	
Outstanding shares at end of term*3	380,353	380,353	
Number of treasury stock*3	33,348	60,093	
Excluding treasury stock*3	346,824	320,260	
Inventories	60.1	64.8	
Total Assets	395.6	387.9	
Ordinary Income/Total Assets	3.4%	2.9%	
Shareholders' Equity	260.3	231.6	
Shareholders' Equity Ratio	65.8%	62.4%	
ROE (Return on Equity)	3.0%	1.8%	
Number of group employees (person)*4	23,322	24,301	
Japan	8,436	8,331	
Overseas	14,886	15,970	

(Billion yen)*1	FY07(2008/3)				FY08(2009/3)				FY09(2010/3)			
	Annual				Annual				Annual			
	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4Q
Yen/USD	119	119	113	109	103	108	99	92	97	95	90	90
Yen/EURO	161	163	162	161	161	166	133	122	131	134	133	130

Net Sales

	FY07(2008/3)	FY08(2009/3)	FY09(2010/3)
Watches	30.8	34.1	26.1
Clocks	1.2	1.4	0.6
Watches and Clocks	32.0	35.5	26.7
Opto devices	11.2	12.1	7.7
Crystal devices	2.8	3.3	1.9
Other parts	10.1	10.6	6.4
Electronic Devices	24.1	26.0	16.1
Printers, Calculators	6.0	6.5	4.1
Healthcare equipment	0.6	0.6	0.8
Electronic Products	6.6	7.2	4.9
NC automatic lathes	8.1	9.7	3.6
Other machinery	1.4	1.4	0.7
Industrial Machinery	9.6	11.1	5.6
Jewelry	2.1	2.1	1.4
Pachinko related products	1.8	2.2	3.0
Other	3.3	3.2	2.9
Other Products	7.3	7.6	7.4
Total	79.9	87.7	59.0

Breakdown in Opto devices

	FY07(2008/3)	FY08(2009/3)	FY09(2010/3)
Chip LED	5.5	6.5	4.7
Back light unit	2.8	2.7	1.1
Optic sensors and others	2.7	2.9	1.2
Opto devices	11.2	12.1	7.3

Operating Income

	FY07(2008/3)	FY08(2009/3)	FY09(2010/3)
Watches and Clocks	4.5	5.1	0.5
Electronic Devices	0.3	0.8	0.2
Electronic Products	0.6	0.7	0.3
Industrial Machinery	1.2	1.3	0.2
Other Products	0.2	0.3	0.3
Eliminations and general corporate	▲1.6	▲1.7	▲0.9
Total	5.3	6.7	0.5

Operating Margin

	FY07(2008/3)	FY08(2009/3)	FY09(2010/3)
Watches and Clocks	14.2%	14.5%	1.8%
Electronic Devices	1.6%	3.1%	1.8%
Electronic Products	9.2%	11.1%	6.1%
Industrial Machinery	12.6%	12.5%	▲4.3%
Other Products	3.6%	4.9%	▲5.7%
Total	6.7%	7.7%	▲1.0%

Other Indicators

	FY07(2008/3)	FY08(2009/3)	FY09(2010/3)
Ordinary income	6.6	6.7	0.8
Net income	3.2	4.4	0.8
Capital expenditures	5.2	9.5	3.4
Depreciation	4.1	5.2	3.2
R&D expenses	3.1	2.3	2.9
R&D expenses/Total Asset	4.0%	2.6%	5.1%
Current Assets *2	82.8	80.7	
Interest-bearing deb	27.8	29.4	
Net cash flow(-)	54.9	51.2	
Cash flow from operating activities	-	-	
Cash flow from investing activities	-	▲7.1	
Free cash flow	-	3.9	
Cash flow from financing activities	-	▲3.8	
Cash and cash equivalents at end of term	-	72.5	
Outstanding shares at end of term*3	380,353	380,353	
Number of treasury stock*3	33,617	33,529	
Excluding treasury stock*3	346,736	346,824	
Inventories	61.2	60.1	
Total Assets	398.5	395.6	
Ordinary Income/Total Assets	1.7%	1.7%	
Shareholders' Equity	260.2	260.3	
Shareholders' Equity Ratio	65.3%	65.8%	
ROE (Return on Equity)	1.3%	1.7%	
Number of group employees (person)*4	23,322	24,301	
Japan	8,436	8,331	
Overseas	14,886	15,970	