## CITIZEN

## Earning Presentation

## for the nine months ended December 31, 2018

## CITIZEN WATCH CO., LTD.

February 13, 2019

This presentation contains forward looking statements that are based on current expectations and assumptions.
Actual results could differ materially due to risks and uncertainties, which includes, but not limited to, currency fluctuation and competitive activity.

## Key Notes

## Financial Results for 1Q-3Q of FY2018 <br> - Watches segment

Finished products (overseas): We enjoyed strong sales in North America for increased revenue, while demand in China and Asia slowed.
Finished products (Japan): 3Q revenue increased with the recovery of sales of mid-price range products.
Sales of movements declined.

- Machine tools segment

Revenue and income grew with continued sales strength, mainly in Europe and the US

## - FY2018 Forecast

- The net sales, operating profit, and ordinary profit forecast is maintained.
- Profit is revised down to 15 billion yen due to the recording of an extraordinary loss.

Financial Results for 3Q of FY2018

| (Unit : billion yen) | $\begin{gathered} \text { FY2017 } \\ \text { 1-3Q Result } \end{gathered}$ | FY2018 1-3Q Result | YoY Change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% | Amount |
| Net sales | 244.2 | 247.7 | +1.4\% | +3.5 |
| Operating profit | 22.2 | 20.7 | - 7.0\% | - 1.5 |
| Operating margin | 9.1\% | 8.4\% | - | - |
| Ordinary Profit | 23.6 | 23.2 | -1.4\% | - 0.3 |
| Profit attributable to owners of parent | 15.9 | 14.3 | - 9.9\% | - 1.5 |
| Exchange rate | $\begin{aligned} & \neq 112 / \text { USD } \\ & \neq 128 / \text { EUR } \end{aligned}$ | $\begin{aligned} & \not \approx 111 / \text { USD } \\ & \neq 130 / \text { EUR } \end{aligned}$ |  |  |


| Effect of <br> exchange | Net sales | Operating <br> profit |
| :---: | :---: | :---: |
| USD | +1.30 | +0.30 |
| EUR | +0.20 | +0.07 |

(1 weaker yen, Annual)

## Net Sales by Business Segments

| (Unit: billion yen) | FY2017 | FY2018 | YoY change |  |
| :--- | :---: | :---: | :---: | :---: |
|  | 1-3Q Result | 1-3Q Result | $\%$ | Amount |
| Watches | 127.5 | 127.0 | $\mathbf{\Delta} 0.4 \%$ | $\mathbf{\Delta} 0.5$ |
| Machine Tools | 46.5 | 54.2 | $+16.6 \%$ | +7.7 |
| Devices and Components | 50.3 | 47.4 | $\mathbf{\Delta 5 . 9 \%}$ | $\mathbf{\Delta} 2.9$ |
| Electronic Products | 15.2 | 14.6 | $\mathbf{\Delta 4 . 3 \%}$ | $\mathbf{\Delta} 0.6$ |
| Other Products | 4.5 | 4.4 | $\mathbf{\Delta} 2.3 \%$ | $\mathbf{\Delta} 0.1$ |
| Consolidated Total | 244.2 | 247.7 | $+1.4 \%$ | +3.5 |

## Operating profit by Business Segments

| (Unit: billion yen, \%:operating margin) | $\begin{gathered} \text { FY2017 } \\ 1-3 Q \text { Result } \end{gathered}$ | FY2018 <br> 1-3Q Result | YoY change |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  | \% | Amount |
| Watches | $\begin{gathered} 16.0 \\ (12.6 \%) \end{gathered}$ | $\begin{gathered} 12.3 \\ (9.7 \%) \end{gathered}$ | - 23.2\% | - 3.7 |
| Machine Tools | $\begin{gathered} 7.3 \\ (15.8 \%) \end{gathered}$ | $\begin{gathered} 9.8 \\ (18.1 \%) \end{gathered}$ | +33.5\% | +2.4 |
| Devices and Components | $\begin{gathered} 2.4 \\ (4.9 \%) \end{gathered}$ | $\begin{gathered} 2.8 \\ (6.0 \%) \end{gathered}$ | +14.7\% | +0.3 |
| Electronic Products | $\begin{gathered} 0.3 \\ (2.1 \%) \end{gathered}$ | $\begin{gathered} 0.3 \\ (2.6 \%) \end{gathered}$ | +17.2\% | +0.0 |
| Other Products | $\begin{gathered} 0.1 \\ (4.3 \%) \end{gathered}$ | $\begin{gathered} 0.0 \\ (2.2 \%) \end{gathered}$ | © 51.2\% | - 0.1 |
| Eliminations or general corporate | - 4.1 | - 4.7 | - | - 0.6 |
| Consolidated Total | $\begin{gathered} 22.2 \\ (9.1 \%) \end{gathered}$ | $\begin{gathered} 20.7 \\ (8.4 \%) \end{gathered}$ | - 7.0\% | - 1.5 |

## Watches (1-3Q Result)

<Sales of finished products>
Overseas market: Sales were weak in Europe, while sales in North America, China, and Asia led to the increase in overall sales.
Domestic market in Japan: Strong sales of main products such as xC • ATTESA•PROMASTER led to the increase in overall sales.
<Sales of movements>
The demand for analog quartz movements centering on products with high added value is still weak, resulting in a decrease in sales.

Net sales


## Machine Tools (1-3Q Result)

Overseas market: Sales increased mainly because of favorable sales in Europe and the US Domestic market in Japan: Sales increased mainly because of strong sales, although orders have eased somewhat.

Net sales


## Devices and Components (1-3Q Result)

Precision machining components: Revenues increased because of strong sales of auto parts and the recovery in sales of switches.
Opto-devices: Revenue declined. While sales of chip LED were strong, those of LEDs for lighting equipment were weak because of a focus on profitability.
Other parts: Revenues declined due in part to slumping sales of quartz devices.

Net sales


## Operating profit

(billion yen) $\quad$ 1-3Q $\quad 4 \mathrm{Q}-$ Operating Margin


## FY2018 Forecast

| (Unit: billion yen) | FY2018 Forecast (11/9E) |  | $\begin{aligned} & \text { FY2018 Forecast } \\ & \text { (2/13E) } \end{aligned}$ |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2 H | Full Year | 2H | Full Year | 2 H | Full Year |
| Net sales | 175.5 | 330.0 | 175.5 | 330.0 | +0.0 | +0.0 |
| Operating profit | 14.0 | 25.0 | 14.0 | 25.0 | +0.0 | +0.0 |
| Operating margin | 8.0\% | 7.6\% | 8.0\% | 7.6\% | - | - |
| Ordinary Profit | 13.3 | 26.5 | 13.3 | 26.5 | +0.0 | +0.0 |
| Profit attributable to owners of parent | 8.6 | 17.0 | 6.6 | 15.0 | - 2.0 | © 2.0 |
| Exchange rate | $\begin{aligned} & \neq 110 / \text { USD } \\ & ¥ 130 / \text { EUR } \end{aligned}$ | $\begin{aligned} & \neq 110 / \text { USD } \\ & ¥ 130 / \text { EUR } \end{aligned}$ | $\begin{aligned} & \neq 111 / \text { USD } \\ & ¥ 127 / \text { UR } \end{aligned}$ | $\begin{aligned} & \neq 110 / \text { USD } \\ & ¥ 129 / \text { EUR } \end{aligned}$ | - | - |

## FY2018 Forecast

Net sales and Operating profit by business segments

| Net sales <br> (Unit: billion yen) | FY2018 Forecast (11/9E) |  | FY2018 Forecast(2/13E) |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2 H | Full Year | 2H | Full Year | 2 H | Full Year |
| Watches | 91.0 | 166.0 | 91.0 | 166.0 | +0.0 | +0.0 |
| Machine Tools | 39.6 | 75.0 | 39.6 | 75.0 | +0.0 | +0.0 |
| Devices and Components | 31.4 | 63.0 | 31.4 | 63.0 | +0.0 | $+0.0$ |
| Electronic Products | 10.2 | 20.0 | 10.2 | 20.0 | +0.0 | +0.0 |
| Other Products | 3.1 | 6.0 | 3.1 | 6.0 | +0.0 | +0.0 |
| Consolidated Total | 175.5 | 330.0 | 175.5 | 330.0 | +0.0 | $+0.0$ |


| Operating Profit | FY2018 Forecast (11/9E) |  | FY2018 Forecast (2/13E) |  | Change |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| (Unit: billion yen, \%:operating margin) | 2 H | Full Year | 2H | Full Year | 2 H | Full Year |
| Watches | $\begin{gathered} 8.0 \\ (8.9 \%) \end{gathered}$ | $\begin{gathered} 13.6 \\ (8.2 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 8.0 \\ (8.9 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 13.6 \\ (8.2 \%) \\ \hline \end{gathered}$ | +0.0 | +0.0 |
| Machine Tools | $\begin{gathered} 7.2 \\ (18.2 \%) \end{gathered}$ | $\begin{gathered} 14.0 \\ (18.7 \%) \end{gathered}$ | $\begin{gathered} 7.2 \\ (18.2 \%) \end{gathered}$ | $\begin{gathered} 14.0 \\ (18.7 \%) \end{gathered}$ | +0.0 | +0.0 |
| Devices and Components | $\begin{gathered} 1.2 \\ (4.1 \%) \end{gathered}$ | $\begin{gathered} 2.8 \\ (4.5 \%) \end{gathered}$ | $\begin{gathered} 1.2 \\ (4.1 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 2.8 \\ (4.5 \%) \end{gathered}$ | +0.0 | +0.0 |
| Electronic Products | $\begin{gathered} 0.3 \\ (3.0 \%) \end{gathered}$ | $\begin{gathered} 0.5 \\ (2.5 \%) \end{gathered}$ | $\begin{gathered} 0.3 \\ (3.0 \%) \end{gathered}$ | $\begin{gathered} 0.5 \\ (2.5 \%) \end{gathered}$ | +0.0 | +0.0 |
| Other Products | $\begin{gathered} 0.2 \\ (7.0 \%) \end{gathered}$ | $\begin{gathered} 0.3 \\ (5.0 \%) \\ \hline \end{gathered}$ | $\begin{gathered} 0.2 \\ (7.0 \%) \end{gathered}$ | $\begin{gathered} 0.3 \\ (5.0 \%) \end{gathered}$ | +0.0 | +0.0 |
| Eliminations or general corporate | - 3.0 | - 6.3 | - 3.0 | - 6.3 | $+0.0$ | $+0.0$ |
| Consolidated Total | $\begin{aligned} & 14.0 \\ & (8.0 \%) \end{aligned}$ | $\begin{gathered} 25.0 \\ (7.6 \%) \end{gathered}$ | $\begin{gathered} 14.0 \\ (8.0 \%) \end{gathered}$ | $\begin{aligned} & 25.0 \\ & (7.6 \%) \end{aligned}$ | $+0.0$ | +0.0 |

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